

2016-2017 ANNUAL REPORT



# MISSION STATEMENT

To inspire a lasting love and appreciation for dance through artistic excellence, exhilarating performances, innovative choreography and superb educational programs.

In furtherance of our mission, we are committed to maintaining and enhancing our status as:

- A classically trained company with a diverse repertory whose range includes the classics as well as contemporary works.
- A company that attracts the world's best dancers and choreographers and provides them with an environment where they can thrive and further develop the art form.
  - An international company that is accessible to broad and growing local, national, and international audiences.
  - A company with a world-class Academy that provides first rate instruction for professional dancers and meaningful programs for non-professional dancers.
- A company with state of the art facilities for performances, rehearsals, and ongoing operations.





# 2016 - 2017 BOARD OF TRUSTEES

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Mrs. Cabrina Owsley

(L) Life Trustee





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Dear Friends –

I could not be more proud of Houston Ballet's achievements this past year!

Our 47th season kicked off with a landmark tour to Melbourne, Australia featuring Stanton Welch's lavish *Romeo and Juliet* – the largest tour the company has taken to date. After selling out a groundbreaking 12 performances in Australia, Houston Ballet's season continued with seven premieres, including a world premiere – adding significant and challenging new works to an already impressive repertoire.

Notably, our premiere of William Forsythe's *Artifact Suite* last fall was marked with rave reviews from *Houston Press, Houston Chronicle,* and *Broadway World,* praising the unison choreography achieved by our corps de ballet. This growing relationship with Forsythe's iconic works was furthered when he personally selected Houston Ballet to again perform *Artifact Suite* at the prestigious "Celebrate Forsythe" festival in Los Angeles just a few weeks later.



A number of important one-act and narrative ballets were added to Houston Ballet's repertoire – key works from Jerome Robbins, Jiří Kylián, Justin Peck, and David Bintley grew Houston Ballet's repertoire this season, marking a true era of growth for the company.

Yet, the highlight of this season was undoubtedly the phenomenal world premiere of Stanton Welch's *The Nutcracker*. On behalf of the Houston Ballet Board of Trustees, we were deeply humbled by the community's embrace of this new classic – which garnered more than \$5 million in philanthropic support along with record-breaking crowds and box office revenue. This collaboration with international set and costume designer, Tim Goodchild, brought to life an extravagant and dazzling show that will be a tradition in Houston for decades to come.

Houston Ballet continues to be deeply invested in our community. Our summer and year-round Academy programs are among the best in the nation and attract more than 1,000 enrollments. We also provide a series of award-winning programming to bring the art of dance to people who might not otherwise have access. Our Education and Community Engagement programs gave nearly 63,000 students the opportunity to learn and grow through dance.

Of course, none of these achievements would be possible with the dedicated commitment of our Board of Trustees and thousands of loyal contributors. We're so grateful for the generous support that fuels Houston Ballet's success and growth, on and off stage.

Lastly, please join me in sincerely thanking Artistic Director Stanton Welch and Executive Director James Nelson and the rest of Houston Ballet's talented staff. Their tireless efforts and boundless enthusiasm ensure Houston Ballet continues to thrive. Congratulations on your achievements.

Given the devastation Hurricane Harvey has brought the Theater District, the year ahead will present many new challenges. Still, I know that, with your help, Houston Ballet will continue to bring the joy of dance to our community for many years to come.

Allison Thacker Board President

Juison & Shacker



Dear Friends of Houston Ballet.

I'm pleased to submit the 2016-17 season annual report to you.

Exciting and ambitious projects highlighted this milestone season for Houston Ballet. Thanks to the amazingly generous underwriting of Ted and Melza Barr, we began the season with the largest international undertaking in the company's history with our Australia tour of Stanton Welch's Romeo and Juliet. The company performed 12 sold out performances to enthusiastic Melbourne audiences and received rave reviews.

In November, Houston Ballet raised the curtain on Stanton's new *The Nutcracker*. With sets and costumes by the award-winning British designer, Tim Goodchild, the spectacular \$5 million production represents Houston Ballet's most ambitious production ever staged. Featuring hundreds of characters and utilizing students from every level of Houston Ballet Academy, the new production enchanted audiences young and old and set new records in attendance and box office revenue.

The Houston Ballet – Birmingham Royal Ballet co-production of *The Tempest* opened our final series in May. With inventive choreography by David Bintley, a commissioned score by Sally Beamish and sets and costumes by Rae Smith, the spectacular new staging of Shakespeare's classic rounded out this aspirational season of major endeavors.

Our performances, education programs and special events impacted the lives of nearly 372,000 individuals in our community and away. We gave a total of 106 performances this season, including 83 at Wortham Theater Center, three at Miller Outdoor Theatre, one at Cynthia Woods Mitchell Pavilion and 19 on tour. Under the direction of Vicki Attard, our Academy provided world-class instruction to over 1,100 talented students in our year-round, summer-intensive and adult-class programs, and our education and community engagement programs achieved another outstanding year of increased impact through our 18 signature programs, reaching nearly 63,000 students in 326 area schools and community centers.

In addition to our Australia tour, Houston Ballet gave three performances of *Artifact* Suite in Los Angeles as part of the Celebrate Forsythe festival at the Dorothy Chandler Pavilion. Further building on the company's phenomenal success in Hamburg two seasons ago, we returned to Germany to give four performances in Ludwigshafen and Bonn.

It's an honor to work with Houston Ballet Board President, Allison Thacker, and I owe a tremendous debt of gratitude to our Trustees, volunteers and supporters who make it possible for Houston Ballet to deliver on its mission. I am proud to work with a team of exceptional artists, crew and staff who bring inspiration and beauty to life through dance.

James Nelson **Executive Director** 

Jons D. Mila





## 2016/17 COMPANY ROSTER

#### WOMEN

Principal Jessica Collado Karina González Yuriko Kajiya Melody Mennite Sara Webb

First Soloist Soo Youn Cho Katharine Precourt

Soloist Elise Elliott Jacquelyn Long Allison Miller

Demi Soloist Tyler Donatelli Mónica Gómez Bridget Kuhns Katelyn May Madeline Skelly

Aoi Fujiwara

Thays Golz

Katy Harvey

Gabrielle Johnson

Mallory Mehaffey

Corps de Ballet Apprentice Kaleigh Courts Alexandra Burman Nina Fernandes Futaba Ishizaki Jenna Gooden

Mackenzie Richter

Alyssa Springer

Megumi Takeda

Natalie Varnum

Chae Eun Yang

Madison Young

#### MEN

Principal Ian Casady Jared Matthews Connor Walsh Charles-Louis Yoshiyama

First Soloist Linnar Looris

Soloist Chun Wai Chan Christopher Coomer Derek Dunn Christopher Gray Oliver Halkowich

Demi Soloist Rhodes Elliott Aaron Sharratt Hayden Stark Brian Waldrep

Shu Kinouchi

Dylan Lackey

Rhys James Kosakowski

Harper Watters Corps de Ballet Caleb Durbin Samuel Rodriguez Daniel Durrett Andrew Vecseri Syvert Lorenz Garcia Shogo Hayami

Apprentice Chandler Dalton Daniel McCormick

Zecheng Liang

Adrian Masvidal

William Newton

Michael Ryan

# 2016/17 SEASON AT A GLANCE

### MAIN STAGE

## **AMERICAN INGENUITY - DIRECTOR'S CHOICE** September 8 - 18, 2016

THEMES AND VARIATIONS

Music by Peter I. Tchaikovsky

Choreography by George Balanchine

Costume Design after Karinska

Lighting Design by Tony Tucci, recreated by Lisa J. Pinkham

OTHER DANCES

Music by Frederic Chopin

Choreography by Jerome Robbins

Costume Design by Santo Loquasto

Lighting Design by Jennifer Tipton, recreated by Perry Silvey

ARTIFACT SUITE

Music by Johann Sebastian Bach with variations by Eva Crossman-Hecht

Choreography by William Forsythe

Costume Design by William Forsythe

Set Design by William Forsythe

Lighting Design by William Forsythe

## SON OF CHAMBER SYMPHONY September 22 – October 2, 2016

Music by John Adams

Choreography by Stanton Welch AM

Costume Design by Travis Halsey

Lighting Design and Scenic Concept by Jack Mehler

#### MADAME BUTTERFLY

September 22 – October 2, 2016

Music by Giacomo Puccini

Adapted and arranged by John Lanchbery OBE

Choreography by Stanton Welch AM

Costume Design and Scenic Design by Peter Farmer

Lighting Design by Lisa Pinkham

# CINDERELLA

March 2 - 12, 2017

Choreography by Stanton Welch AM

Music by Sergei Prokofiev

Costume and Scenic Design by Kristian Fredrikson

Lighting Design by Lisa J. Pinkham

# **LEGENDS AND PRODIGY**

March 16 - 26, 2017

STEPPING STONES

Choreography by Jiří Kylián Music by John Cage & Anton Webern

Costume Design by Michael Simon

Set Design by Michael Simon

Lighting Design by Joke Visser



#### GROSSE FUGE

Choreography by Hans van Manen

Music by Ludwig van Beethoven

Costume Design by Hans van Manen

Set Design by Jean-Paul Vroom Lighting Design by Jan Hofstra

YEAR OF THE RABBIT

Choreography by Justin Peck

Music by Sufjan Stevens and Michael Atkinson

Costume Design by Justin Peck, supervised by Marc Happel

Lighting Design by Brandon Stirling Baker

# THE TEMPEST

May 25 – June 4, 2017

Choreography by David Bintley

Music by Sally Beamish

Scenic and Costume Design by Rae Smith Lighting Design by Bruno Poet

# LA BAYADERE

June 8 - 18, 2017

Choreography by Stanton Welch AM

Music by Leon Minkus

Arranged by John Lanchberry

Costume and Scenic Design by Peter Farmer

Lighting Design by Francis Croese

# THE NUTCRACKER

November 25 - December 27, 2016

Music by Peter I. Tchaikovsky

Choreography by Stanton Welch AM Scenic and Costume Design by Tim Goodchild

Lighting Design by Lisa Pinkham

Projection Design by Wendall Harrington

JUBILEE OF DANCE

December 2, 2016

ACADEMY SPRING SHOWCASE

April 28 - 29, 2017



# OTHER STAGES

### MELBOURNE. AUSTRALIA

June 30 - JULY 9, 2016 **ROMEO & JULIET** 

Choreography by Stanton Welch AM Music by Sergei Prokofiev

Scenic Design by Roberta Guidi di Bagno Costume Design by Roberta Guidi di Bagno

# LOS ANGELES, CALIFORNIA

OCTOBER 21-23, 2016

ARTIFACT SUITE

Music by Johann Sebastian Bach with variations by Eva Crossman-Hecht

Choreography by William Forsythe

Costume Design by William Forsythe

Set Design by William Forsythe

Lighting Design by William Forsythe

# LUDWIGSHAFEN AND BONN, GERMANY

APRIL 7-12, 2017

**TAPESTRY** 

Music by Wolfgang A. Mozart Choreography by Stanton Welch AM

Costume Design by Holly Hynes

Lighting Design by Lisa J. Pinkham

MANINYAS

Music by Ross Edwards

Choreography by Stanton Welch AM

Scenic and Costume Design by Stanton Welch AM

Lighting Design by Lisa J. Pinkham

VELOCITY

Music by Michael Torke

Choreography by Stanton Welch AM

Scenic and Costume Design by Kandis Cook Lighting Design by Francis Croese

# THE CYNTHIA WOODS MITCHELL PAVILION

May 5, 2017

## MILLER OUTDOOR THEATER May 12-14, 2017

SON OF CHAMBER SYMPHONY

Music by John Adams

Choreography by Stanton Welch AM

Costume Design by Travis Halsey Lighting Design and Scenic Concept by Jack Mehler

MADAME BUTTERFLY

Music by Giacomo Puccini

Adapted and arranged by John Lanchbery OBE

Choreography by Stanton Welch AM

Costume Design and Scenic Design by Peter Farmer

Lighting Design by Lisa Pinkham

# 2016/17 HOUSTON BALLET ORCHESTRA

1st Violin

Denise Tarrant , Concertmaster Rachel Shepard, Assistant Concertmaster Eric Chi Rasa Kalesnykaite

Linda Sanders Carrie Kauk Sylvia Ver Meulen Mary Reed Oleg Sulyga

Anabel Ramirez Chavdar Parashkevov

2nd Violin

Natalie Gaynor, Principal Trung Trinh, Assistant Principal Elizabeth Frederick Karen Hall Wilkson Miriam Belyatsky Barbara Shreffler Noel Martin Erica Robinson

Viola

Rene Salazar, Principal Lorento Golofeev, Assistant Principal Marcia Ryan Mary Fulgham Dawson White Elizabeth Charles Golofeev

Cello

Barrett Sills, Principal Max Dyer Wendy Smith-Butler Dave Zeger Steven Wiggs Steven Estes

Bass

Curry Duffey, Principal Dennis Whittaker Greg Garcia Carla Clark

Flute

Seth Morris, Principal Peggy Russell-Roubicek Colleen Matheu Johnson

Piccolo

Colleen Matheu Johnson

Oboe

Elizabeth Priestly Siffert, Principal Spring Hill Alison Chung

**English Horn** Spring Hill

Clarinet

Amanda Swain

Jamie Leff Sarah Cranston Spencer Park

Trumpet

Trombone

Tuba

Mark Barton, Principal

Nancy Nelson, Principal

Christina Carroll, Principal Karen Slotter

Katherine Burkwall-Ciscon



Randall Griffin, Principal

**Bass Clarinet** 

Eric Chi

Bassoon

Michael Frederick, Principal

Horn

James Wilson, Principal

Jim Vassallo, Principal Will Strieder Theresa Hanebury

Thomas Hulten, Principal Michael Warny

**Bass Trombone** 

Richard Reeves

Timpani

Percussion

Harp

Joan Eidman, Principal

Piano/Celesta







# PERFORMANCE IMPACT

**83** Performances at Wortham

23 Performances on other stages

**1** World Premiere

**1** American Premiere

**5** Houston Premieres

Global Reach:

Melbourne, Australia Los Angeles, California Ludwigshafen, Germany Bonn, Germany

**267,175** Total number of individuals reached through performance and community engagement efforts

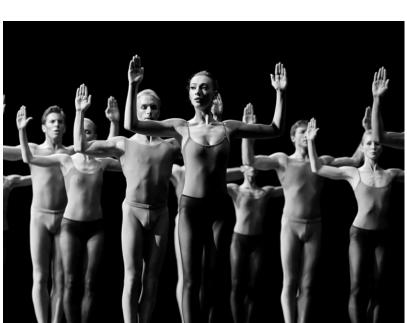










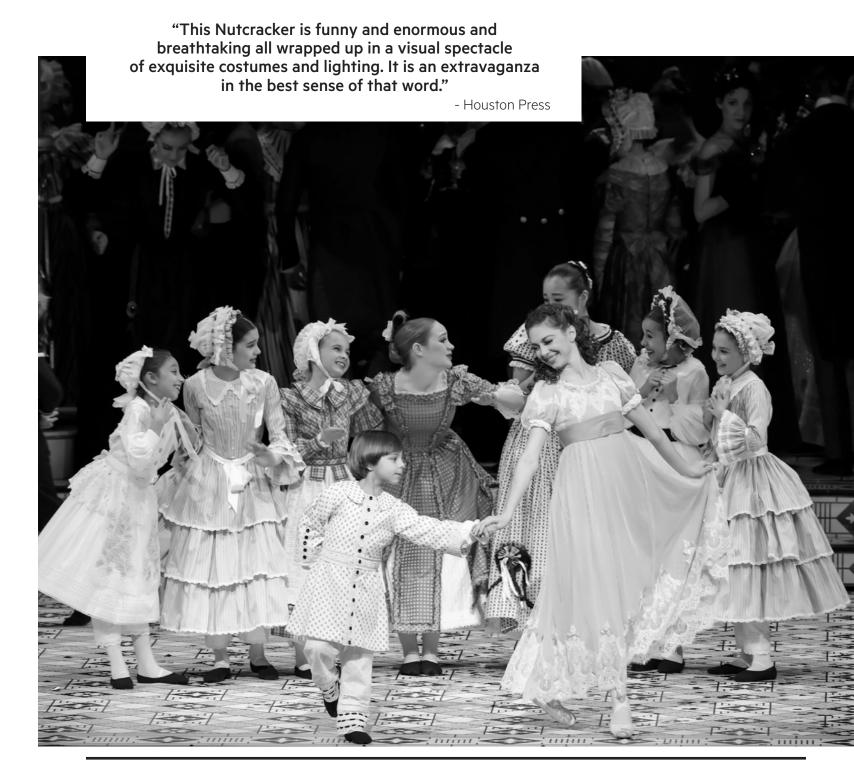




# **WORLD PREMIERE**

November 25, 2016
THE NUTCRACKER

Music by Peter I. Tchaikovsky
Choreography by Stanton Welch AM
Scenic and Costume Design by Tim Goodchild
Lighting Design by Lisa Pinkham
Projection Design by Wendall Harrington





# **AMERICAN PREMIERE**

May 25, 2017 THE TEMPEST

Choreography by David Bintley Music by Sally Beamish Scenic and Costume Design by Rae Smith Lighting Design by Bruno Poet

"...a sophisticated spectacle."

- Houston Chronicle



- Houston Press



# **HOUSTON BALLET PREMIERE**

September 8, 2016 ARTIFACT SUITE

Music by Johann Sebastian Bach with variations by Eva Crossman-Hecht Choreography by William Forsythe Costume Design by William Forsythe Set Design by William Forsythe Lighting Design by William Forsythe

"This is a deeply emotional, highly architectural work that exploits the talents of each and every dancer in an extreme manner."

- Culture Map



"... meticulously performed by a company of point-perfect dancers, moving with mechanical precision to the beat of the score."

- Broadway World

# HOUSTON BALLET ON TOUR 2016/17



**HOUSTON BALLET PREMIERE** March 16, 2017

STEPPING STONES

Choreography by Jiří Kylián Music by John Cage & Anton Webern Costume Design by Michael Simon Set Design by Michael Simon Lighting Design by Joke Visser

> "...Kylian's choreography dazzles, and Houston's technically brilliant dancers quickly become the true center of attention."

> > - Houston Chronicle



Music by Sufjan Stevens and Michael Atkinson Costume Design by Justin Peck, supervised by Marc Happel Lighting Design by Brandon Stirling Baker

"Nothing felt fresher than Justin Peck's 'Year of the Rabbit'..."

- Culture Map Houston



# LUDWIGSHAFEN AND BONN, GERMANY: **APRIL 7-12, 2017**

Theater Im Pfalzbau April 7-8, 2017 Theater Bonn April 11-12, 2017 4 performances

TAPESTRY

Music by Wolfgang A. Mozart Choreography by Stanton Welch AM

MANINYAS

Music by Ross Edwards Choreography by Stanton Welch AM

VELOCITY

Choreography by Stanton Welch AM









# INTERNATIONAL MEETS

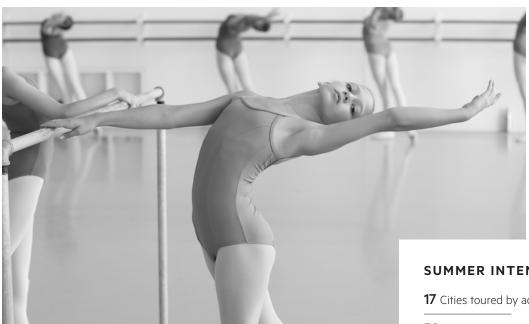
The International Meeting of Junior
Ballets took our HBII students to the Ecole
Supérieure de Danse in Cannes, France. Other
schools participating in this event included the
Norwegian National Ballet 2 and the Cannes
Jeune Ballet.

Assemblée Internationale 2017, held by Canada's National Ballet School, brought together 21 professional ballet schools from 11 countries for a week of dancing and performances in Toronto, Canada.



Houston Ballet Academy's inaugural Spring
Celebration launched this year with three
performances involving **182** preschool students,
attended by **525** parents and family members.







# SUMMER INTENSIVE PROGRAM HIGHLIGHTS

**17** Cities toured by administrative and artistic staff

**30+** States represented by student body

**12** Countries represented by student body

**29** Number of international students that trained during the summer intensive program

**1,886** Students who auditioned (Lower School and Upper School)

**710** Students who attended the summer intensive program (Preschool, Lower School and Upper School)

**6** Weeks of training, performing and experiencing Houston Ballet and Houston Ballet Academy





## **EDUCATION AND COMMUNITY ENGAGEMENT AT A GLANCE**

Houston Ballet Education and Community Engagement (ECE) is committed to providing high-quality, community–sponsored educational programming to the diverse population of Houston and its surrounding areas.

**62,658** Students reached

**15%** Increase from 2015-16

**18** Community supported programs

**276**: Number of schools, libraries, and community centers + Houston Ballet Center for Dance and the Wortham Theater Center

School programming, Adapted programming, Community programming

#### **HIGHLIGHTS**

ECE offers 5 **Student Matinees** per year to help facilitate equitable access to the very best that Houston Ballet has to offer. In 2016-17, schools had the opportunity to bring students full-length day time performances of American Ingenuity, Stanton Welch's new *Nutcracker*, and *Cinderella*.

What a fantastic opportunity to be able to bring our students to see a world class ballet performance...The students were stunned by the music and beauty of the dancing. Very inspiring...

-Teacher, Cypress Falls HS



Access to this program means a lot to the Franklin community because they have limited opportunites when it comes to extracurricular programs.

-Teacher, Franklin Elementary

**Chance to Dance** is an entry point for low income students into the Houston Ballet Academy, a world renowned training facility. At the end of the class series, Houston Ballet artistic staff observes all of the children and select those they feel have both the aptitude and desire to pursue ballet to receive full scholarships to Houston Ballet Academy.

 $\bf 9$  partner elementary schools where  $\bf 75\%$  or more of their students identified as economically disadvantaged by the Texas Education Agency

**25** first and second graders participate in the program per school

**34** Chance to Dance students were awarded scholarships in 2016-17

65 students are currently in Houston Ballet Academy who entered through the Chance to Dance program





# **Ambassador Party Hosts:** Carolyn and Mike Mann

Hallie Vanderhider

# Green Room Hosts:

Gary V. Beauchamp and Marian Wilfert Beauchamp Rick and Cecily Burleson Yasuhiko and Akemi Saitoh Kelley Lubanko and Kristy Bradshaw Martha Rocks, Dale Konicek, and Ann Trammell

# Cast Party Hosts:

Amy LeBlanc Cloud and Jeremy Cloud Jerry Ann Woodfin-Costa and Victor Costa Sasha Davis and Joe Matulevich











Anne and Albert Chao 2016 Ballet Ball Chairmen

Honoring Ann Trammell

Saturday, February 25, 2017 Wortham Theater Center

In 2017, the Houston Ballet Ball was chaired by Anne and Albert Chao. To celebrate the production of Cinderella, the evening, themed *Enchantment*, was one of the most glamourous parties on Houston's spring social calendar. The event honored muchdeserving Ann Trammell, long time member of the Board of Trustees and steadfast supporter of Houston Ballet. Wortham Theater Center was transformed into a mysterious castle, complete with ghost-costumed Academy students to greet guests, and décor by Richard Flowers and The Events Company. Nearly 450 attendees enjoyed a silent auction with stunning jewels by Preferred Jewelry Partner Tenenbaum Jewelers and unique art curated by David Shelton Gallery. The evening continued with an exquisite dinner by City Kitchen and dancing the night away to Party on the Moon, generously underwritten by Diane Lokey Farb. The Ball raised more than \$1.1 million in support of Houston Ballet's initiatives.







Kristy and Christopher Bradshaw Kelley and Stephen Lubanko Jubilee of Dance Onstage Dinner Chairmen

Honoring
Margaret Alkek Williams

Friday, December 2, 2016 Wortham Theater Center

The third annual Jubilee of Dance Onstage
Dinner, chaired by Kristy & Christopher Bradshaw
and Kelley & Stephen Lubanko, was the most
successful to date. Margaret Alkek Williams was
honored for her outstanding gifts to Houston
Ballet with a memorable tribute video during
the performance. More than 200 attendees
experienced an intimate dinner onstage
immediately following Jubilee of Dance—the
one-night-only performance—that has become
a beloved tradition for Houston Ballet patrons.
Guests had the opportunity to dine onstage
immediately following the performance with the
company dancers. Jubilee of Dance Onstage
Dinner raised nearly \$150,000 for Houston Ballet.



The Patton Family Kingdom of Sweets Tea Party Chairmen

### Honoring Lauren Anderson

## Saturday, December 10, 2016 Four Seasons Hotel

The Kingdom of Sweets Tea Party enjoyed great success with almost 200 attendees. Event Chairs Mary and Ben Patton, along with their daughter Violet, were pleased to honor Lauren Anderson for her outstanding work in Houston Ballet's Education and Community Engagement department. Families enjoyed the opportunity to have their photo taken with the Sugar Plum Fairy, Principal dancer Sara Webb. Children decorated festive cookies, read with the Snow Queen, and interacted with other costumed characters through various themed activities from Houston Ballet's new production of *The* Nutcracker by Stanton Welch AM. Table and ticket sales, combined with silent auction proceeds, raised nearly \$50,000 in proceeds to Houston Ballet.









Holly and Austin Alvis Rachel and Sebastien Solar Raising the Barre Chairmen

Sunday, April 30, 2017 Café Annie

### BB&T Presenting Sponsor

The seventh annual Raising the Barre: "A Dinner in Four Acts" raised a record \$81,000 in 2017. This incredibly popular event was chaired by Holly & Austin Alvis and Rachel & Sebastien Solar. Ballet Master, Barbara Bears emceed the evening and introduced a chef/dancer pairing between each course. The evening featured four of Houston's top chefs, including Chef Robert Del Grande (Café Annie), Chef Lance Gillum (Uchi), Chef Rebecca Masson (Fluff Bake Bar), and Chef Nicole Routhier (Le Colonial), as well as Houston Ballet company dancers Chun Wai Chan, Derek Dunn, Jacquelyn Long, and Katharine Precourt, who served as inspiration for each course and as sous chefs in the kitchen.





# Chairman: Mary Alice Parmet

The Twelve Days of Christmas

## Honoring:

Texas Children's Hospital – Pavilion for Women

Hats off to Market Chairman, Mary Alice Parmet, who pulled out all the stops to make the 2016 Nutcracker Market "The Twelve Days of Christmas" a golden success! All in search for the perfect must-have gift for their "true loves," close to 100,000 shoppers spent an amazing \$18.3 million at NRG Center, increasing Nutcracker Market's total contribution to Houston Ballet to \$57 million since 1981. Cue in the "twelve drummers drumming" for such a fun holiday theme! An endless thank you to our dedicated committee chairmen, generous donors, loyal shoppers, long-time sponsors and underwriters, and our 1,000+ volunteers!

Proceeds from each admission and special event ticket that you purchase, plus 10% of all the merchandise you buy, goes back to Houston Ballet Foundation, its Academy and Scholarship Programs.





# 2017 TEXAS MEDAL OF ARTS

Lynn Wyatt, Individual Arts Patron Award

"Wyatt is best known for her impeccable fashion and charitable activities, including raising money for organizations such as the Houston Grand Opera, Houston Ballet, and Elton John AIDS Foundation."

- Texas Medal of Arts

# **2017 TEXAS MEDAL OF ARTS**

Lauren Anderson, Dance Award

"...Anderson remains a vibrant and important figure in the dance community as a teacher, speaker and Education & Community Engagement Program Manager at the Houston Ballet."

- Texas Medal of Arts





# 2016 DANCE TEACHER MAGAZINE AWARD

Claudio Muñoz, HBII Ballet Master

"Muñoz has been putting dancers together at Houston Ballet Academy for 17 years, with a stunning record of former students in the company. From principals to corps de ballet members, more than half the company has spent time in Muñoz's classroom."

- Dance Teacher Magazine

# HOUSTON BALLET FOUNDATION AND HOUSTON BALLET GUILD, INC.

Combined Statement of Financial Position

		General		Endowment		Plant				
June 30, 2017		Fund		Fund		Fund		Total		
Assets										
Cash and cash equivalents	\$	2,599,276	\$	514,048	\$	4,956,029	\$	8,069,353		
Pledges receivable		2,626,923		2,511,814		71,080		5,209,817		
Other receivables		191,892		-		-		191,892		
Prepaid and deferred										
production expenses		864,801		-		-		864,801		
Investments, at fair value		768,104		72,521,316		-		73,289,420		
Fixed assets, net		3,739,324		-		43,588,517		47,327,841		
Total Assets	\$	10,790,320	\$	75,547,178	\$	48,615,626	\$	134,953,124		
Liabilities  Accounts payable and accrued liabilities  Deferred revenue  Due to (from) other funds	\$	1,515,256 5,577,338 (3,170)	\$	- - 7,173	\$	- - (4,003)	\$	1,515,256 5,577,338 -		
Total Liabilities		7,089,424		7,173		(4,003)		7,092,594		
Commitments and Contingenc	ies									
Net Assets										
Unrestricted		976,160		40,091,730		48,619,629		89,687,519		
Temporarily restricted		2,724,736		-		-		2,724,736		
Permanently restricted		-		35,448,275		-		35,448,275		
Total Net Assets		3,700,896		75,540,005		48,619,629		127,860,530		
Total Liabilities and Net Asset	s \$	10,790,320	\$	75,547,178	\$	48,615,626	\$	134,953,124		

# HOUSTON BALLET FOUNDATION AND HOUSTON BALLET GUILD, INC.

# Combined Statement of Activities

Year Ended June 30, 2017	Unrestricted	Restricted	Permanently Restricted		Total
Operating Income					
Performance	\$ 10,772,978	\$ -	\$ -	Ś	10,772,978
Tuition	3,935,058	-	-	~	3,935,058
Special events	9,262,351	_	_		9,262,351
Investment	1,436,199	-	-		1,436,199
Other	1,487,080	-	-		1,487,080
Total Operating Income	26,893,666	-	-		26,893,666
Operating Expenses					
Production and company	19,339,453	-	-		19,339,453
Ballet academy	4,366,260	-	-		4,366,260
Marketing and public relations	4,327,718	-	-		4,327,718
Fund-raising	1,959,436	-	-		1,959,436
General and administrative	2,432,968	=	=		2,432,968
Special events	3,884,628	-	-		3,884,628
Total Operating Expenses	36,310,463	-	-		36,310,463
Decrease in Net Assets from Operating Activities Before Public and Private Support, Releases					
from Restrictions and Transfers	(9,416,797)	-	-		(9,416,797)
Public and Private Support Contributions	4,676,775	2,724,736	-		7,401,511
Increase (Decrease) in Net Assets from Operating Activities Before Releases from					
Restrictions and Transfers	(4,740,022)	2,724,736	-		(2,015,286
Net Assets Released from Restrictions	5,576,178	(5,576,178)	-		-
Increase (Decrease) in Net Assets from Operating					
Activities Before Interfund Transfers	836,156	(2,851,442)	-		(2,015,286)
Interfund Reclassification	(833,333)	-	-		(833,333)
Increase (Decrease) in Net Assets from Operating Activities	2,823	(2,851,442)	-		(2,848,619)
Endowment Activities					
Contributions	-	-	3,118,390		3,118,390
Investment income	-	-	1,237		1,237
Net appreciation (loss) on investments	8,841,669	=	, -		8,841,669
Investment expenses, net	(225,549)	=	(19,871)		(245,420
Interfund reclassification	(1,500,000)	-	-		(1,500,000
Increase in Net Assets from Endowment Activities	7,116,120	-	3,099,756		10,215,876
Plant Activities					
Contributions	630,082	-	-		630,082
Gain on sales	21,352	=	-		21,352
Interest and other income, net	10,362	-	-		10,362
Depreciation	(1,454,737)	-	-		(1,454,737
Interfund reclassification	2,333,333	-	-		2,333,333
Increase in Net Assets from Plant Activities	1,540,392	-	-		1,540,392
Total Increase (Decrease) in Net Assets	8,659,335	(2,851,442)	3,099,756		8,907,649
Net Assets, beginning of year	81,028,184	5,576,178	32,348,519		118,952,881
nerries, zeginning er year					

# HOUSTON BALLET FOUNDATION AND HOUSTON BALLET GUILD, INC.

# Combined Statement of Cash Flows

Year Ended June 30, 2017	General Fund	Endowment Fund	Plant Fund	Total
Cash Flows from Operating Activities				
Total increase (decrease) in net assets	\$ (2,848,619)	\$ 10,215,876	\$ 1,540,392	\$ 8,907,649
Adjustments to reconcile change in net				
assets to net cash provided by (used in)				
operating activities: Write off of set costs	5 <i>44</i> 27 <i>4</i>			E44 274
Gain on disposal of assets	544,274	-	(21,352)	544,274 (21,352)
Net realized and unrealized gains	_	_	(21,332)	(21,332)
on investments	(103,469)	(8,841,669)	_	(8,945,138)
Depreciation	2,325,315	-	1,454,737	3,780,052
Changes in operating assets and liabilities:	, ,		, ,	, ,
Pledges receivable	(586,576)	(2,476,814)	(71,080)	(3,134,470)
Other receivables	(132,772)	-	-	(132,772)
Prepaid and deferred production expenses	552,089	-	-	552,089
Accounts payable and accrued liabilities	1,398,875	4,732	(1,416,942)	(13,335)
Deferred revenue	583,476	-	-	583,476
Net Cash Provided by (Used in) Operating				
Activities	1,732,593	(1,097,875)	1,485,755	2,120,473
Cook Flours from Investiga Antivities				
Cash Flows from Investing Activities Capital expenditures	(2 222 450)		(464,998)	(2 407 454)
Purchase of investments	(3,232,658) (1,011,706)	(9,531,749)	(404,770)	(3,697,656) (10,543,455)
Proceeds from sale of assets	(1,011,700)	(7,551,747)	99,433	99,433
Proceeds from sales and maturities of			77, 133	,,,,i33
investments	987,927	10,326,373	-	11,314,300
	•	, ,		· · · · · · · · · · · · · · · · · · ·
Net Cash Provided by (Used in) Investing				
Activities	(3,256,437)	794,624	(365,565)	(2,827,378)
Net Increase (Decrease) in Cash and				
Cash Equivalents	(1,523,844)	(303,251)	1,120,190	(706,905)
cash =qan alones	(1,323,011)	(303,231)	1,120,170	(100,100)
Cash and Cash Equivalents,				
beginning of year	4,123,120	817,299	3,835,839	8,776,258
Cash and Cash Equivalents,				
end of year	\$ 2,599,276	\$ 514,048	\$ 4,956,029	\$ 8,069,353
<u> </u>	, , , , , ,	. ,	. ,,-	. ,,

# HOUSTON BALLET FOUNDATION AND HOUSTON BALLET GUILD, INC.

Combined Statement of Functional Expenses

#### **Program Services** Production Ballet Year Ended June 30, 2017 and Company Academy \$ - \$ 120,947 Advertising Computer maintenance, software 24,227 35,949 Costumes, scenery and designers 1,277,881 Depreciation 509,158 2,834,473 Donor benefit expenses Equipment rentals 1,665 1,665 59,445 Insurance 59,445 Investment expense 222,976 Music and royalties Office supplies 7,877 4,126 Postage and handling 7,056 3,181 Printing Professional fees Repairs and maintenance 387,921 162,531 Salaries, payroll taxes and employee benefits 12,754,382 1,854,190 877,356 Scholarships Shipping and freight 277,970 Shoes and tights 235,218 Stage equipment and supplies 291,847 Stipends and subsidized housing 325,022 Summer housing 444,298 Telephone and utilities 163,772 163,111 Theater costs 790,022 Ticket service, booking fees Travel and entertainment 459,601 124,467 Miscellaneous 52,278 189,972 \$ 19,848,611 \$ 4,875,418

# HOUSTON BALLET FOUNDATION AND HOUSTON BALLET GUILD, INC.

Combined Statement of Functional Expenses

A4 >	rkating and		pport Service	-3	Fund-		Special		
Marketing and Public Relations		General and Administrative			Raising		Events		Total
\$	1,930,733	\$	-	\$	148,608	\$	_	\$	2,200,288
•	35,949	•	35,950	•	24,227	•	-	•	156,302
	, -		-		-		-		1,277,881
	145,474		145,473		145,474		-		3,780,052
	-		-		-		3,884,628		3,884,628
	476		475		476		-		4,757
	16,984		16,984		16,984		-		169,842
	-		245,420		-		-		245,420
	-		-		-		-		222,976
	11,284		48,694		10,201		-		82,182
	8,206		4,745		13,209		-		36,397
	510,149		-		15,463		-		525,612
	-		193,854		-		-		193,854
	46,437		46,438		46,437		-		689,764
	1,078,417		1,871,651		1,447,780		-		19,006,420
	-		-		-		-		877,356
	-		-		-		-		277,970
	-		-		-		-		235,218
	-		-		-		-		291,84
	-		-		-		-		325,022
	-		-		-		-		444,298
	46,603		46,601		46,603		-		466,690
	-		-		-		-		790,022
	284,033		-		-		-		284,033
	35,063		42,161		32,659		-		693,95°
	323,384		131,864		156,789		-		854,28
\$	4,473,192	\$	2,830,310	\$	2,104,910	\$	3,884,628	\$	38,017,06







#### **ADMINISTRATION**

Executive Director, James Nelson\*

Company Manager, Michelle de los Reyes Executive Assistant & Board Liaison, Chenay Newton

## FINANCE AND TECHNOLOGY

Chief Financial Officer, Cheryl Lynn Zane\*

Director of Information Technology, MJ Bavaret\* Associate Director of Human Resources, Ty Woodfolk Controller, Margot L. Curry

Senior Accountant, Thelma Hearren

Accounts Payable Manager, Diamantina Peña\*

Payroll Administrator, Cameron Hohle

IT Manager, Troy Mulvehill

Human Resources Coordinator, Jasmine Pain

Facilities Manager, Garth Luther

Desktop Technician, Alejandro Rivas

Receptionists, Janine Arostique, Patricia Barnes, Danielle

Harvey, Jessica Macfarlane

#### NUTCRACKER MARKET

CEO, Nutcracker Market, Patsy Chapman\*

Associate Director, Nutcracker Market, Daisy Perez Assistant to the CEO, Nutcracker Market, Aimee Rorick Nutcracker Market Data Processing Associate. Molly Hanes

Nutcracker Market Associate, Susan Lehmann

#### **DEVELOPMENT**

Chief Development Officer, Angie Lane

Special Events Associate, Devon Antonetti Institutional Giving Coordinator, Jessica Cortez Development Operations Manager, Alexandra Di Nunzio Development Staff Associate, Jasmine Fuller Development Manager, Donor Relations, AnaAlicia Gonzalez

Data Processing Manager, Ana Gonzalez\* Individual Giving Coordinator, Darry Hearon Director of Institutional Giving, Lindsey Hurst\* Associate Director of Tessitura Operations,

Larissa Potiomkin

Patron Services Manager, Megan Raines Special Events Manager, Shannon Stricker Director of Individual Giving, Ashley G. Tagle

# MARKETING AND PUBLIC RELATIONS

Director of Marketing & PR, Christian Brown

Associate Director of Marketing and Public Relations, Elizabeth Cleveland

Associate Director of Ticketing Services, Angela Lee\* Ticketing Services Operations Manager, Lauren Gayden\* Box Office Manager, Carlyn Scott\*

Web/Digital Media Project Manager, Jared Murphy Education Marketing and PR Coordinator,

Christina Bielstein

Marketing and PR Coordinator, Ashleigh Graves Marketing and PR Coordinator, Raven Nielsen Graphic Design Coordinator, Colleen Templeton Merchandise and Display Coordinator, Carol Simmons Group Sales Associate (Corporations), Pamela Perry\*

Group Sales Associate, Catrinia Ruben\*

Wortham Theater Center Box Office Customer Service Representatives: Melanie N. Bacon, Lynn Chung, Austin Cushman, Arianna Day, Chrishaun Diggs, Brittney Flowers, Tavielle Harris, Zachary Hughes, Stephan Little, Cristina Muniz, Kendra Poz, Sydney Tucker

#### **PRODUCTION**

Director of Production, Andrew Nielsen

Head of Costumes, Laura Lynch\*

Production Technical Director, Travis Richardson

Associate Production Manager, Josh Daniels

Assistant Production Manager, Vanessa Chumbley

Resident Lighting Designer, Lisa J. Pinkham

Production Coordinator, Jennifer Estrada

Production Assistant, AJ Cook

Audio/Video Coordinator, David Rivera

Wardrobe Administrative Coordinator, John Watkins

Costume Shop Manager, Megan Richardson

Wardrobe Coordinator, George Pires

Wardrobe Coordinator II, Alexa Larson

Shoe Coordinator, Molly Searcy Head Carpenter, Edward Witt

Master Electrician, Barry Thomas\*

Property Master, Dustin Dowell

Assistant Carpenter, Larry Lewis

Assistant Electrician, Jason Mathis

Wig Master & Make-up Supervisor, Amanda Mitchell Wardrobe Supervisors: Mary Clare Thomas, Donald Sims Costume Shop: Glinda Anderson, Ruth Dentel, Allison Duke, Pat Ferrier, Alfredo Gonzalez, Monica Guerra, Judy Hallenbeck, Franklin Hollenbeck, Tina Ladner, Serhiy Ovechko, Claire Robinson, Chandler Summerlin, Megan

Thomas, Ruth Tully, Laura Whittenton, Sam Wollenberg

# ARTISTIC

Artistic Director, Stanton Welch AM\*

Associate Director of Artistic Operations, Kelli Gilson

Principal Ballet Master, Louise Lester\*

Ballet Master, Steven Woodgate\*

Ballet Master, Barbara Bears\*

Associate Choreographer, Christopher Bruce\*, C.B.E.

Artistic Coordinator, Bridget Jamison

Artistic Administrative Associate, Marian Kedziora

Principal Coaches, Yannick Boguin, Johnny Eliasen Coach, Dawn Scannell\*

#### MUSIC

Music Director, Ermanno Florio\*

Orchestra Manager/Music Administrator, Richard Reeves\* Concertmaster, Denise Tarrant\*

Pianists' Manager, Theresa Hanebury\*

Solo Pianist/Music Coordinator,

Katherine Burkwall-Ciscon\*

Academy Pianist/Pianists' Coordinator, William Patterson Academy Pianist/Rehearsal Pianist, Jennifer Edmondson Full-Time Academy Pianists: Helena Barker, Jennifer

Edmondson, Grecia Lavanderos\*, William Marsden\*,

William Patterson, Janusz Rothbard,

April Zhi Li-Thompson

Part-Time Pianists, Tony Barilla, Krystel Grauvogl, Tomoe Hayashi, Ning-Chih Hsu, Nara Jeffus,

Liz Mendez, Pelayo Parlade Academy Percussionists: Aaron Hermes. Ilva Kolosz. David Sharma, Kirk Suddreath

### **ACADEMY**

Academy Director, Vicki Attard

Ballet Master HBII, Claudio Munoz\* Middle School Principal, Cheryne Busch\* Lower School Principal, Melissa Bowman

Instructor, Children's Ballet Master, Beth Everitt Academy Instructor, Kelly Agnew

Academy Administrative Director, Christine Stone Martin

Summer Program Manager, Molly LeBeau

Academy Artistic Operations Manager, Yahudi Castañeda Registrar, Leah Hughes

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Academy Administrative Coordinator, Carly Penrod

Director of Education and Community Engagement, Jennifer Sommers

Education and Community Engagement Program Manager, Lauren Anderson\*

Education and Community Engagement Coordinator, Sue Ellen Hill

Education and Community Engagement Coordinator, Isabelle Dom Education and Community Engagement Administrative Assistant, Denae Powell

Academy Instructors & Teaching Artists: Lauren Anderson\*, Paul Appleman, Alex Arizpe, Victoria Arizpe, Brittany Bass, Ellie Blanchat, Jacqueline Boe, Richard Bowman, Susan Bryant\*, Amy Cain, Michelle Coomer, Michele Dement, Vi Dieu, Rupert Edwards III. Amv Fote, Kelsev Gibbs, James Gotesky, Sue Ellen Hill, Melanie Hovis, Richard Hubscher, Valerie Handy, Aki Kawasaki, Kelly Myernick Kubin\*, Christine Stone Martin, Alex Pandiscio, Travis Prokop, Candace Rattliff, Michael Remson\*, Krissy Richmond\*, Lucinda Rohrer, Sally Rojas\*, Jennifer Sommers, Kathleen Tidwell,

Wellness Team: Shannon Anderson, Elizabeth Jones-Boswell, Sasha Davis, Heather Greene, Nadia Kahn, Aki Kawasaki, Nicole Malandra. Paula Neff

School Psychologist, Dr. Brian Goonan

Nutritionist, Nikki Estep

Academy Part Time Assistant: Rebecca Blackshear, Allison Marsh Resident Dorm Supervisor, Joshua Barr

Lobby Monitor, Lara Hannaford

Academic Advisors: John Glosup, Nathanial Nakadate\*, Lillian



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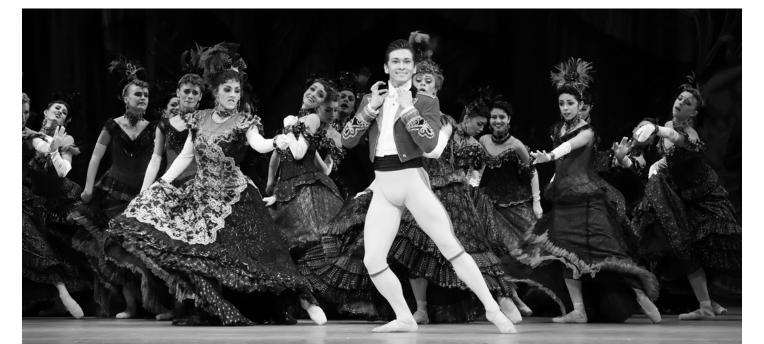
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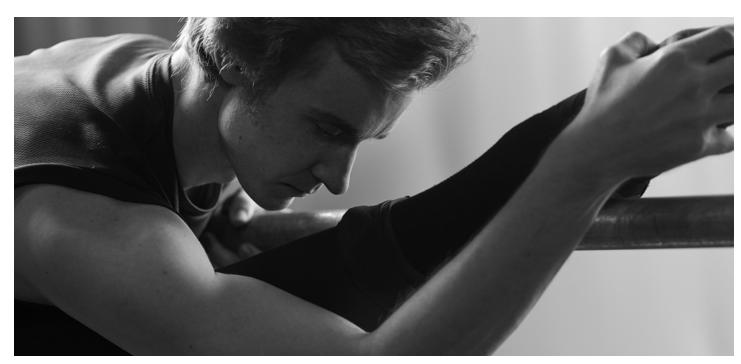
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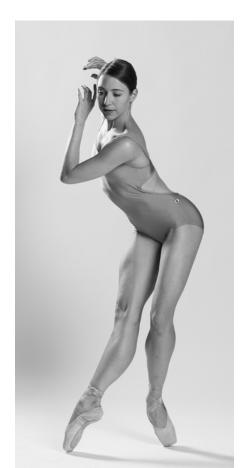
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We honor the memory of those who included Houston Ballet in their estate plans:

Harriet Bath Mickey Hagey Audrey Jones Beck Kevin Harvey Raymona Brown Bomar Frederick Adrian Lee Mary Frances Newton Bowers Elizabeth Martin Suzanne S. Braden Harris Masterson III Ira B. Brown Mr. William McAnear Lawrence E. Carlton Charles Edward McKerley George W. Ernst, Jr. Robert A. Moody Frank R. Eyler David Glenn Puckett Linda K. Finger Gloria E. Roberti Cora Lee Gott

The Arabesque Society recognizes and honors those friends who have provided for Houston Ballet in their estate plans. These generous individuals allow Houston Ballet to continue to perform world-class ballet, be a premier training ground for dance, and create important education and community outreach programs by helping to safeguard its future.



Cover: Karina Gonzalez and Harper Watters. Photo by Claire McAdams

Pg 2 Houston Ballet costumes. Photo by Leonel Nerio. Orchestra rehearsal Piano.

Pg 3 Monica Gomez. Photo by Claire McAdams.

**Pg 4** Katharine Precourt and Linnar Looris. Photo by Claire McAdams.

Pg 5 Board President Allison Thacker

Pg 6 Executive Director Jim Nelson. Photo by Amitava Sarkar.

Pg 7 Artists of Houston Ballet in *Artifact Suite*. Photo by Amitava Sarkar. Artists of Houston Ballet in *Year of the Rabbit*. Photo by Amitava Sarkar.

**Pg 8-9** Artists of Houston Ballet in *La Bayadere*. Photo by Amitava Sarkar. Karina Gonzalez in *Other Dances*. Photo by Amitava Sarkar.

Pa 10 Houston Ballet Orchestra rehearsal.

Houston Ballet Orchestra Conductor Ermanno Florio in rehearsal Houston Ballet Orchestra rehearsal.

**Pg 11** Mackenzie Richer in *The Tempest*. Photo by Amitava Sarkar.

Bridget Kuhns and Jared Matthews in *Grosse Fuge*. Photo by Amitava Sarkar.

Jessica Collado and Artists of Houston Ballet in *Cinderella*. Photo by Amitava Sarkar.

**Pg 12** Karina Gonzalez and Connor Walsh in *The Tempest*. Photo by Amitava Sarkar.

Allison Miller in Year of the Rabbit. Photo by Amitava Sarkar.

Artists of Houston Ballet in *Artifact Suite*. Photo by Amitava Sarkar. Natalie Varnum in *Son of Chamber Symphony*. Photo by Amitava Sarkar.

Natalie Varnum in *Son of Chamber Symphony*. Photo by Amitava Sarka. **Pg 13** Artists of Houston Ballet in *The Nutcracker*. Photo by Amitava Sarkar.

Pg 13 Artists of Houston Ballet In The Nutcracker. Photo by Amitava Sarkar.

**Pg 14** Monica Gomez and Christopher Coomer in *The Tempest*. Photo by Amitava Sarkar. Sara Webb in *Other Dances*. Photo by Amitava Sarkar.

**Pg 15** Jessica Collado and Chun Wai Chan in *Artifact Suite*. Photo by Amitava Sarkar.

Jacquelyn Long Artists of Houston Ballet in *Son of Chamber Symphony*. Photo by Amitava Sarkar.

Pg 16 Artists of Houston Ballet in *Stepping Stones*. Photo by Amitava Sarkar.

Connor Walsh and Artists of Houston Ballet in Year of the Rabbit. Photo by Amitava Sarkar.

**Pg 17** Christopher Coomer, Jared Matthews, and Artists of Houston Ballet in *Romeo and Juliet*. Photo by Amitava Sarkar. Katharine Precourt and Linnar Looris in *Artifact Suite*. Photo by Amitava Sarkar. Jessica Collado and Ian Casady in *Maninyas*. Photo by Amitava Sarkar.

Sara Webb and William Newton in *Velocity*. Photo by Amitava Sarkar.

Pg 18 Students of Houston Ballet Academy. Photo by Jaime Lagdameo.

**Pg 19** Students of Houston Ballet Academy.

Students of Houston Ballet Academy in *Graduation Ball*. Photo by Amitava Sarkar.

Pg 20 Students of Houston Ballet's 2017 Summer Intensive. Photo by Amitava Sarkar.

 $\textbf{Pg 21} \ \textbf{Students in ECE's Student Matinee}. \ \textbf{Photo by Amitava Sarkar}.$ 

Pg 22-23 Students in ECE's Chance to Dance Program

Students of Houston Ballet's 2017 Summer Intensive. Photo by Amitava Sarkar.

Pg 24 Caroline Borland and Rat King.

Pg 25 Halle Vanderhider.

Gary V. Beauchamp and Marian Wilfert Beauchamp.

Kelley Lubanko and Kristy Bradshaw.

**Pg 26** Jim Nelson, Ann Trammell, Allison Thacker, and Stanton Welch AM.
Ballet Ball Decor.

Anne and Albert Chao and Ann Trammell. Photo by Priscilla Dickson.

**Pg 27** Margaret Alkek Williams, Stanton Welch AM\_Photo by Wilson Parish. Harper Watters, Kristy Bradshaw, Kelley Lubanko, Jessica Collado.

Troy and Allison Thacker\_Photo by Wilson Parish

Pg 28 Mary, Violet, and Ben Patton. Photo by Gary Fountain.

Lauren Anderson and James Nelson. Photo by Gary Fountain.

Pg 29 Dancers, Chefs, and Chairs. Photo by Jenny Antill

Guests Enjoying Raising The Barre. Photo by Jenny Antill.

Guests Enjoying Raising The Barre. Photo by Jenny Antill.

Austin and Holly Alvis & Rachel and Sebastien Solar. Photo by Jenny Antill.

Austin and Holly Alvis & Rachel and Sepastien Solar. Photo by Jenny .

**Pg 29-31** Shoppers enjoying the Nutcracker Market

**Pg 32** Lauren Anderson. Photo by Todd Spoth. Lynn Wyatt. Photo by Priscilla Dickson.

Claudio Muñoz. HBII Ballet Master. Photo by Jaime Lagdameo.

**Pg 38** Sara Webb and Ian Casady in *Madame Butterfly*. Photo by Amitava Sarkar.

Melody Mennite and Rhys Kosakowski in *Stepping Stones*. Photo by Amitava Sarkar.

Melody Mennite and Artists of Houston Ballet in *The Nutcracker*. Photo by Amitava Sarkar.

Pg 40 Ian Casady. Photo by Claire McAdams.

Pg 41 Charles-Louis Yoshiyama and Artists of Houston Ballet in *Cinderella*. Photo by Amitava Sarkar.

 $\textbf{Pg 43} \hspace{0.1cm} \textbf{Houston Ballet costumes}.$ 

 $\textbf{Pg 44} \ \mathsf{Jared} \ \mathsf{Matthews}. \ \mathsf{Photo} \ \mathsf{by} \ \mathsf{Claire} \ \mathsf{McAdams}.$ 

**Pg 45** Jim Nelson and Mary Alice enjoying the Nutcracker Market

Shoppers enjoying the Nutcracker Market

**Pg 46-47** Shoppers enjoying the Nutcracker Market

 $\textbf{Pg 49} \ \mathsf{Jessica} \ \mathsf{Collado}. \ \mathsf{Photo} \ \mathsf{by} \ \mathsf{Claire} \ \mathsf{McAdams}.$ 

lan Casady. Photo by Claire McAdams. **Pa 50-51** Harper Watters. Photo by Claire McAdams.

Back: Jacquelyn Long. Photo by Claire McAdams.



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