



**2015-2016
ANNUAL REPORT**

MISSION STATEMENT

To inspire a lasting love and appreciation for dance through artistic excellence, exhilarating performances, innovative choreography and superb educational programs

In furtherance of our mission, we are committed to maintaining and enhancing our status as:

- A classically trained company with a diverse repertory whose range includes the classic as well as contemporary works
- A company that attracts the world's best dancers and choreographers and provides them with an environment where they can thrive and further develop the art form
- An international company that is accessible to broad and growing local, national, and international audiences
- A company with a world-class Academy that provides first rate instruction for professional dancers and meaningful programs for non-professional dancers
- A company with state-of-the-art facilities for performances, rehearsals and ongoing operations



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LETTER FROM THE BOARD PRESIDENT

Dear Houston Ballet Family and Friends,

The 2015-16 season was absolutely thrilling as it positioned Houston Ballet for the future. I could not be more pleased with the progress and the strategic goals we reached during this season. It has been such an extreme pleasure and honor to work on behalf of an organization that is taking ballet to new heights.

A season marked with six premieres, including two world premieres, is certainly no easy feat, but Houston Ballet executed with such grace and perfection. With the return of Garrett Smith, a former Houston Ballet dancer, we were privileged to premiere his new work *Reveal*. Other highlights of the season included Wayne MacGregor's *Dyad 1929*, Jerome Robbins' *Westside Story Suite*, Jiri Kylian's *Wings of Wax*, and Alexander Ekman's *Cacti*. The jewel of the season was Artistic Director's Stanton Welch revitalized version of the classic *Giselle*. With the score restored to its original form, Mr. Welch's *Giselle* brought even more wonderful characters and dancing. Additionally, we said goodbye to our beloved version of *The Nutcracker* as we anticipate Mr. Welch's new version set to premiere November 2016.

I could not give a big enough thanks to our more than one hundred trustees as well as the artistic and administrative staff of the Houston Ballet. Without all of your hard work and vision, we would be unable to position Houston Ballet for such an exciting future. In addition to honoring the classics, each year we strive to present the most cutting edge work being created today and to bring the current state of ballet to Houston.

Additionally, we are deeply invested in our community. With our summer and year-round Academy programs being among the best in the nation and attracting over 1,000 enrollments, we also provide a series of programming to bring the art of dance to people who might not otherwise have access. Our Education and Community Engagement team reached nearly 55,000 students in Houston's community this year. That's an increase of 15,000 people just from last season!

All of these accomplishments could not be achieved without the wonderfully generous contributions from incredibly supportive foundations, corporations, and individuals who continue to support us year after year. Thanks to our donors, we were able to achieve our contributed income goal of \$11.3 million. I would also like to give special thank you to Mrs. Lynn Wyatt for her generous underwriting of *Giselle*.

As my term of President of the Houston Ballet comes to an end, I couldn't be more proud of the growth we have achieved over the past two years. I am so very excited to see where our next President, Allison Thacker, leads us. With her at the reigns, I know we are only bound for more greatness. I look forward to my role as Chairman of the Board and continuing to collaborate with the board members and patrons who have helped us get to where we are today. On behalf of all of the Trustees of the Houston Ballet Foundation, I present to you the 2015-16 Annual Report.



Phoebe Tudor,
Board President



LETTER FROM THE EXECUTIVE DIRECTOR

Dear Friends of Houston Ballet,

Three great story ballets that have shaped Houston Ballet's history highlighted the 2015-2016 season. Our opening series saw the return of Sir Kenneth Macmillan's masterpiece, *Manon*, and we celebrated Artistic Director Emeritus Ben Stevenson's 80th birthday with 11 performances of *The Sleeping Beauty*. And, returning to the title work that launched Houston Ballet as a professional company, we mounted a lavish new production of *Giselle* with choreography by Stanton Welch and designs by Roberta Guidi di Bagno. This magnificent new production was generously underwritten by Lynn Wyatt, a stalwart supporter of the company.

A bittersweet milestone was reached in November and December as we said farewell to Ben Stevenson's *The Nutcracker*, which ended its 29-year run with record breaking box office results. The grand finale heralded Stanton's spectacular new production of this holiday classic, premiering in November 2016.

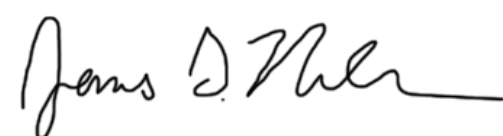
Needing no translation, "Was für eine phänomenale Compagnie!" was the first line of one of many stellar reviews for the company's premiere in Hamburg, Germany, as part of the Hamburg Ballet Days festival. Rounding out our engagements away from Houston was a return to the Big Apple with Stanton's sensational *Maninyas*, which was presented as part of the *Fall for Dance Festival* at New York City Center.

Houston Ballet impacted the lives of just over 355,000 individuals through performances, education and special events. We gave a total of 90 performances this season, including 81 at Wortham Theater Center, three at Miller Outdoor Theater, two at Cynthia Woods Mitchell Pavilion and four on tour. Our Academy provided world-class instruction to over 1,000 talented students in our year-round, summer-intensive and adult-class programs, and our education and community engagement programs achieved an outstanding year of increased impact through our 12 signature programs, reaching nearly 55,000 students in nearly 300 area schools--a 35.7% increase from the previous year.

Providing a strong stamp of approval, the standard bearer of non-profit evaluation entities, Charity Navigator, named Houston Ballet the highest rated performing arts charity in the U.S. We are especially proud to receive this endorsement.

Outside of live performances, we have continued to grow our online presence through strong social media platforms, including Facebook, Twitter, Instagram and YouTube, and we presented live-streamed performances of our Summer Intensive to viewers around the world. With over 2.7 million views of our YouTube channel alone, Houston Ballet truly has a global presence.

We owe a tremendous debt of gratitude to our Board of Trustees, and our volunteers and supporters who make it possible for Houston Ballet to deliver on its mission. I am proud to work alongside of our talented dancers, musicians, crew and staff who bring the magic of dance to life each day. And finally, I would like to thank Phoebe Tudor for two exceptional years leading Houston Ballet as President of the Board of Trustees.



James Nelson
Executive Director



COMPANY ROSTER

PRINCIPAL

WOMEN

Karina Gonzalez
Yuriko Kajiya
Melody Mennite
Sara Webb

MEN

Ian Casady
Jared Matthews
Connor Walsh

SOLOIST

WOMEN

Elise Elliott
Nao Kusuzaki
Allison Miller

MEN

Christopher Coomer
James Gotesky
Christopher Gray
Oliver Halkowich

CORPS DE BALLET

WOMEN

Kaleigh Courts
Tyler Donatelli
Aoi Fujiwara
Bridget Kuhns
Katy Harvey
Monica Gomez
Gabrielle Johnson
Jacquelyn Long
Mallory Mehaffey
Alyssa Springer
Megumi Takeda
Natalie Varnum
Chae Eun Yang

MEN

Shahar Dori
Caleb Durbin
Rupert Edwards
Shu Kinouchi
Rhys Kosakowski
Dylan Lackey
Zecheng Liang
William Newton
Michael Ryan
Hayden Stark
Harper Watters



FIRST SOLOIST

WOMEN

Soo Youn Cho
Jessica Collado
Katharine Precourt

MEN

Linnar Loooris
Aaron Robison
Charles-Louis Yoshiyama

DEMI SOLOIST

WOMEN

Emily Bowen
Katelyn May
Madeline Skelly

MEN

Chun Wai Chan
Derek Dunn
Rhodes Elliott
Aaron Sharratt
Brian Waldrep

APPRENTICE

WOMEN

Yelim Choi
Jenna Gooden
Mackenzie Richter
Emily Seymour

MEN

Daniel Durrett
Syvert Garcia
Shogo Hayami

**1st Violin**

Denise Tarrant, Concertmaster
Rachel Shepard, Assistant Concertmaster
Rasa Kalesnykaite
Linda Sanders
Carrie Kauk
Sylvia Ver Meulen
Mary Reed
Oleg Sulyga
Anabel Ramirez
Chavdar Parashkevov

2nd Violin

Erica Robinson, Principal
Trung Trinh, Assistant Principal
Elizabeth Frederick
Karen Hall Wilkner
Barbara Shreffler
Miriam Belyatsky
Kana Kimura
Mila Neal

Viola

Rene Salazar, Principal
Lorento Golofeev, Assistant Principal
Marcia Ryan
Mary Fulgham
Dawson White
Elizabeth Charles Golofeev

Cello

Barrett Sills, Principal
Max Dyer
Wendy Smith-Butler
Dave Zeger
Steven Wiggs
Steven Estes

Bass

Curry Duffey, Acting Principal
Rudy Albach, Acting Principal
Greg Garcia
Carla Clark

Flute and Piccolo

Seth Morris, Principal
Peggy Russell-Roubicek

Oboe and English Horn

Elizabeth Priestly Siffert, Principal
Spring Hill

Clarinet

Randall Griffin, Principal
Eric Chi

Bassoon

Michael Frederick, Principal
Amanda Swain

Horn

James Wilson, Principal
Kevin McIntyre
Sarah Cranston
Spencer Park

Trumpet

Jim Vassallo, Principal
Will Strieder
Theresa Hanebury
Randy Adams

Trombone

Thomas Hulten, Principal
Michael Warny

Bass Trombone

Richard Reeves

Tuba

Mark Barton, Principal

Timpani

Nancy Nelson, Principal

Percussion

Christina Carroll, Principal
Karen Slotter
Craig Hauschildt

Harp

Joan Eidman, Principal



2015-2016 SEASON AT A GLANCE

MAIN STAGE

MANON

September 10 – 20, 2015
 Music by Jules Massenet
 Choreography by Sir Kenneth MacMillan
 Scenic and Costume Design by Peter Farmer
 Lighting Design by Christina Giannelli

REP 2 | FALL MIXED REPERTORY PROGRAM

September 24 – October 4, 2015

TAPESTRY

Music by Wolfgang Amadeus Mozart
 Choreography by Stanton Welch
 Costume Design by Holly Hynes
 Lighting Design by Lisa J. Pinkham

GHOST DANCES

Songs recorded by Inti-Illimani
 Choreography by Christopher Bruce
 Costume Design by Belinda Scarlett
 Scenic Design by Christopher Bruce
 Lighting Design by Nick Chelton

REVEAL

World Premiere
 Music by Philip Glass
 Choreography by Garrett Smith
 Costume Design by Monica Guerra
 Lighting Design by Michael Mazzola

REP 3 | THE SLEEPING BEAUTY

February 25 – March 5, 2016
 Music by Peter I. Tchaikovsky
 Choreography by Ben Stevenson, O.B.E., after Marius Petipa
 Scenic and Costume Design by Desmond Heeley
 Lighting Design by Duane Schuler

REP 4 | WINTER MIXED REPERTORY PROGRAM

March 10 – 20, 2016

DYAD 1929

Houston Ballet Premiere
 Music by Steve Reich
 Choreography by Wayne McGregor
 Costume Design by Moritz Junge
 Scenic Design by Wayne MacGregor and Lucy Carter
 Lighting Design by Lucy Carter

WEST SIDE STORY SUITE

Houston Ballet Premiere
 Music by Leonard Bernstein, Lyrics by Stephen Sondheim
 Choreography by Jerome Robbins; Co-Choreographed by Peter Gennaro
 Costume Design by Irene Sharraff
 Scenic Design by Oliver Smith
 Lighting Design by Jennifer Tipton

WINGS OF WAX

Houston Ballet Premiere
 Music by Heinrich Ignaz Franz Biber, John Cage, Philip Glass, Johann Sebastian Bach
 Choreography by Jiri Kylian
 Costume Design by Joke Visser
 Scenic and Lighting Design by Michael Simon

REP 5 | SPRING MIXED REPERTORY PROGRAM

May 26 – June 5, 2016

SERENADE

Music by Peter I. Tchaikovsky
 Choreography by George Balanchine
 Costume Design by Raydelle Robbins, after Karinska
 Lighting Design by Tony Tucci

GLORIA

Music by Francis Poulenc
 Choreography by Sir Kenneth MacMillan
 Scenic and Costume Design by Andy Klunder
 Lighting Design by John B. Read

CACTI

Houston Ballet Premiere
 Music by Franz Schubert, Joseph Haydn, Ludwig Van Beethoven
 Choreography and Costume Design by Alexander Ekman
 Lighting Design by Tom Visser
 Text by Spenser Theberge

GISELLE

June 9 – 18, 2016
 World Premiere
 Music by Adolphe Adam
 Choreography by Stanton Welch
 Scenic and Costume Design by Robera Guidi Di Bagno
 Lighting Design by Lisa Pinkham

THE NUTCRACKER

November 27 – December 27, 2015
 Music by Peter I. Tchaikovsky
 Choreography by Ben Stevenson, O.B.E.
 Scenic and Costume Design by Desmond Heeley
 Lighting Design by Duane Schuler

JUBILEE OF DANCE

December 4, 2015

ACADEMY SPRING SHOWCASE

April 22 – 23, 2016

OTHER STAGES

MILLER OUTDOOR THEATER MAY 6 – 8, 2016

VELOCITY

Music by Michael Torke
 Choreography by Stanton Welch
 Scenic and Costume Design by Kandis Cook
 Lighting Design by Francis Croese

GHOST DANCES

Songs recorded by Inti-Illimani
 Choreography by Christopher Bruce
 Costume Design by Belinda Scarlett
 Scenic Design by Christopher Bruce
 Lighting Design by Nick Chelton

THE SLEEPING BEAUTY

Music by Peter I. Tchaikovsky
 Choreography by Ben Stevenson, O.B.E., after Marius Petipa
 Costume Design by Desmond Heeley
 Scenic Design by Desmond Heeley
 Lighting Design by Lisa J. Pinkham
 Woodlands Mitchell Pavilion
 May 12, 2016

VELOCITY

Music by Michael Torke
 Choreography by Stanton Welch
 Scenic and Costume Design by Kandis Cook
 Lighting Design by Francis Croese

EXCERPTS FROM ROMEO & JULIET

Music by Sergei Prokofiev
 Choreography by Stanton Welch
 Scenic and Costume Design by Guidi di Bagno
 Lighting Design by Lisa J. Pinkham

EXCERPTS FROM THE SLEEPING BEAUTY

Music by Peter I. Tchaikovsky
 Choreography by Ben Stevenson, O.B.E., after Marius Petipa
 Scenic and Costume Design by Desmond Heeley
 Lighting Design by Lisa J. Pinkham

SPRING WATER PAS DE DEUX

Music by Sergei Rachmaninoff
 Choreography by Asaf Messerer

MANINYAS, MOVEMENT II

Music by Ross Edwards
 Choreography by Stanton Welch
 Scenic and Costume Design by Stanton Welch
 Lighting Design by Lisa J. Pinkham



PERFORMANCE IMPACT

81

PERFORMANCES AT WORTHAM

9

PERFORMANCES ON OTHER STAGES

2

WORLD PREMIERES

4

HOUSTON PREMIERES

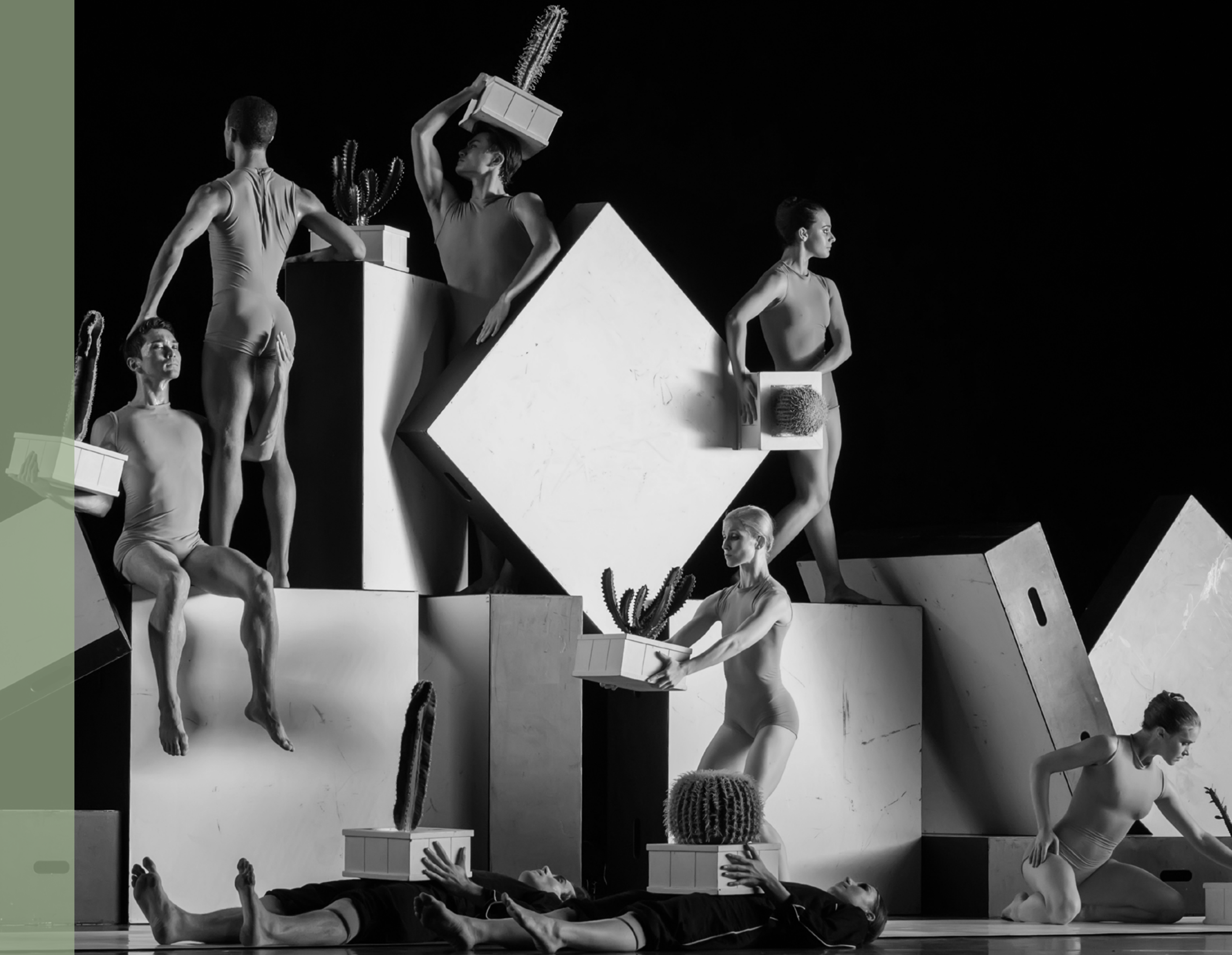
GLOBAL
REACH

HAMBURG, GERMANY; NEW YORK, NEW YORK

238,920

TOTAL NUMBER OF INDIVIDUALS REACHED
THROUGH PERFORMANCE AND COMMUNITY
ENGAGEMENT EFFORTS

**HOUSTON
BALLET
2015-2016
PREMIERES**





REVEAL BY GARRETT SMITH

REP 2 | September 24, 2015
World Premiere
Music by Philip Glass
Choreography by Garrett Smith
Costume Design by Monica Guerra
Lighting Design by Michael Mazzola

“Reveal doesn’t just show promise. It confirms Smith’s arrival as an exciting force to watch.”

– Houston Chronicle



DYAD 1929

REP 4 | March 10, 2016
Houston Ballet Premiere
Music by Steve Reich, *Double Sextet*
Choreography by Wayner McGregor
Costume Design by Moritz Junge
Scenic Design by Wayne MacGregor & Lucy Carter
Lighting Design by Lucy Carter

“The partnering was beautiful to watch; the dancers achieved a fluid, almost liquid quality despite the demanding elements that had to be executed at an accelerated tempo.”

– Houston Press

WEST SIDE STORY SUITE

REP 4 | March 10, 2016
Houston Ballet Premiere
Music by Leonard Bernstein, Lyrics by Stephen Sonheim
Choreography by Jerome Robbins; Co-choreographed by Peter Gennaro
Costume Design by Irene Sharraff
Scenic Design by Oliver Smith
Lighting Design by Jennifer Tipton

“Seeing this company reach to new levels of theatricality is definitely worth seeing and hearing! Expect equal doses of chills and thrills during the finale when the entire ensemble sings Bernstein’s haunting but hopeful anthem, ‘Somewhere.’”

– Arts & Culture TX



WINGS OF WAX

REP 4 | March 10, 2016
Houston Ballet Premiere
Music by Heinrich Ignaz Biber; Passacaglia for Solo Violin, John Cage: Prelude for Meditation for Prepared Piano, Philip Glass: Movement III from String Quartet no. 5, Johann Sebastian Bach: Variation no. 25, Adagion, in G Minor
Choreography by Jiri Kylian
Costume Design by Joke Visser
Scenic and Lighting Design by Michael Simon

“This is a timeless, archetypal work that is one of the most exciting dances Houston Ballet has acquired in many years.”

– Culture Map





CACTI

REP 5 | May 26, 2016
Houston Ballet Premiere
Music by Franz Schubert, Joseph Haydn, Ludwig Van Beethoven
Choreography and Costume Design by Alexander Ekman
Lighting Design by Tom Visser
Text by Spenser Theberge

“This is Houston Ballet’s premiere of this work and hopefully not its last. Cacti is witty, childlike, and irrepressible.”

– Broadway World



GISELLE

REP 6 | June 9, 2016
World Premiere
Music by Adolphe Adam
Choreography by Stanton Welch
Scenic & Costume Design by Roberta Guidi Di Bagno
Lighting Design by Lisa Pinkham

“These elements all come together to create an intricate mosaic of detailed costumes, romantic sets and awe-inspiring choreography, allowing the company to display asprezzatura that reminds audiences how accomplished the Houston Ballet truly is.”

– Houstonia

HOUSTON BALLET ON TOUR

Hamburg, Germany: July 7-8, 2015

2 performances

Hamburg State Opera

Maninyas

Velocity

Tapestry

Choreography by Stanton Welch

Music by Ross Edwards, Wolfgang

Amadeus Mozart, Michael Torke



“...when the final curtain came down, pandemonium erupted. What until then had been warm acknowledgment from the Hamburgers turned into hoots and whistles, clamorous stamping, rhythmic clapping and curtain calls too numerous to keep track of. Hamburg’s daily, Die Welt Kompakt, called Houston Ballet “a triumph” and “a phenomenon.” Correct on both counts.”

– Houston Press

“...[the company]’s appearance at the Hamburg State Opera during the 41st Hamburg Ballet Days was so successful, six dancers were invited to stay longer.”

– The Houston Chronicle

New York, New York: Fall for Dance

2 performances

City Center

Maninyas



HOUSTON BALLET ACADEMY

Students of Houston Ballet Academy in John Neumeier's *Yondering*. Photo by Amitava Sarkar.

HOUSTON BALLET ACADEMY HIGHLIGHTS

\$877,863

Given in scholarships in FY16

344

Students supported financially

49

Performances offered to the public

95

Performance opportunities for students enrolled in the Academy

68%

of Houston Ballet Company dancers that trained with the Academy as of 2015



Madison Young

Houston Ballet II member Madison Young, 17, placed 2nd in the prestigious Prix de Lausanne competition in Switzerland. Young performed Princess Aurora from **The Sleeping Beauty, Act III** as well as a contemporary piece titled **Bow** with choreography by Goyo Montero.





SUMMER INTENSIVE PROGRAM HIGHLIGHTS

<p>16 Cities toured by administrative and artistic staff</p>	<p>1,681 Students who auditioned</p>	<p>308 Students who attended the summer intensive program</p>
<p>40+ States represented by student body</p>	<p>7 Countries represented by student body</p>	<p>6 Weeks of training, performing and experiencing Houston Ballet and Houston Ballet Academy</p>
<p>3,500 Lunches served to students</p>	<p>1,200 Classes scheduled</p>	<p>\$12,698 Profit in ticket sales</p>



EDUCATION AND COMMUNITY ENGAGEMENT

Students reached

54,542

Increase from 2015

38%

Community supported programs

14

Schools, libraries, and community centers
+ Houston Ballet Center for Dance and the
Wortham Theater Center visited

321

Programs designed for students to
experience the art form of dance in a
performance or presentation

EXPOSE

Programs in which students participate
in dance classes

EDUCATE

Programs for teachers and students
that approach academic content from a
kinesthetic perspective

INTEGRATE

Thoughts from the teachers:

“Students are learning valuable lessons about team work, discipline, and commitment. Another benefit of the program is the reinforcement of science TEKS,”

“Through this program our students are able to appreciate the art of dance and channel their energy in positive ways. Explore, Extend, Excel has motivated our students, not only to become better dancers, but to become outstanding citizens for their school and community.”

“Thank you for the dance and music that made me feel free. It is real cool what you do.”

- Montserrat, a 5th grader from Brookline Elementary



BALLET TALK



CHANCE TO DANCE



DANCE TO LEARN

TEACHER WORKSHOPS



HOUSTON BALLET NUTCRACKER MARKET

November 12-15, 2015

35th Anniversary

Chairman: Philamena Baird

“Putting on the Ritz”

Chandeliers, tiaras, and glitz were a hit at the 2015 Nutcracker Market “Putting on the Ritz” chaired by Philamena Baird! With a glittered theme, the Market attracted over **105,000** shoppers who spent ‘every dime for a wonderful time’ at over 280 booths, spending over **\$19.5 million** in just four days of shopping. The net amount contributed to Houston Ballet was a record \$5 million! An endless thank you to our dedicated committee chairmen, generous donors, loyal shoppers, long-time sponsors and underwriters, and our 1,000+ volunteers!

Proceeds from each admission and special event ticket that you purchase, plus 10% of all the merchandise you buy, goes back to Houston Ballet Foundation, its Academy and Scholarship Programs. To date, the Nutcracker Market has contributed over \$53M to Houston Ballet.



HoustonBallet
NUTCRACKER MARKET

A Holiday Shopping Wonderland®

2015 SPONSORS

\$100,000+

CBS Radio
KHMV Mix 96.5, KILT FM 100.3 The Bull,
KKHH Hot 95.7 and KILT AM Sports 610

\$75,000+

KRBE FM
Randalls

\$50,000+

Houston Chronicle
KPMG LLP
NRG Park
Susan and Faye Sarofim
WELLS FARGO

\$40,000+

PRIME Living
Texas Monthly

\$20,000+

Faye Sarofim & Co.
Houston Magazine
Houston Public Media
KHOU CBS News 11
KSBJ FM

\$15,000+

Darryl & Co.
Greensheet
Texas Children's Hospital - Pavilion for Women

\$10,000+

Chas. P. Young Co.
KODA Sunny 99.1
KTRH AM
silverStone Events

\$7,500+

Houston Methodist
Jaguar Houston Central
John Daugherty Realtors
Key Magazine

\$5,000+

Aetna
Cheryl Long/Pure West & Pure Vintage
Energy XXI
Events
House & Home Magazine
Kaye Marvins Photography
KIAH CW Channel 39
Lavendula Design/Lora Poe
Leighelena
Lifestyles Magazine
More Than You Can Imagine
Nan & Company Properties
Northside Lexus/Westside Lexus
NuMe Express
ReviewIt/Vida Social Magazines
Total Traffic Network
Truluck's Seafood • Steak • Crab House
Westside Lexus
Wright Pawn and Jewelry



HOUSTON BALLET SPECIAL EVENTS

THANK YOU HOUSTON BALLET HOSTS



AMBASSADOR PARTY HOSTS

Meg Goodman and Mike Bonini
Allison and Troy Thacker

PRESIDENT'S CIRCLE DINNER HOST

Letty Loya

GREEN ROOM HOSTS

Michelle Baden
Marian and Gary Beauchamp
Jerry Ann Woodfin Costa and Victor Costa
Rose and Harry Cullen
Merrill and Joe Hafner
Charlotte and Stratton Hill
Gary Hollingsworth and Ken Hyde
Kelley and Stephen Lubanko
Sara and James Parr
Isla and Tommy Reckling
Sara White
Lynn Wyatt





2016 HOUSTON BALLET BALL

Gina and Dr. Devinder Bhatia
Ball Chairmen

Saturday, February 20, 2016
Wortham Theater Center

Honoring
Jesse H. Jones II

The 2016 Houston Ballet Ball was chaired by Gina and Dr. Devinder Bhatia. *From Russia with Love* was themed in celebration of Houston Ballet's production of Tchaikovsky's *The Sleeping Beauty*. The evening honored Jesse H. Jones II, one of Houston Ballet's most loyal trustees and a longstanding supporter. Costumed Academy students greeted guests at the Wortham, which was decked out in Russian glamour by Richard Flowers and The Events Company. Nearly 450 attendees enjoyed a silent auction with stunning jewels by Preferred Jewelry Partner Tenenbaum Classic Jewelers and unique art curated by David Shelton Gallery. The evening continued with an exquisite dinner by Jackson and Company and dancing the night away to Party On The Moon generously underwritten by Diane Lokey Farb. The Ball raised nearly \$1 million in support of Houston Ballet's initiatives.





JUBILEE OF DANCE

onstage dinner

**Jo and Jim Furr
Martha Rocks and Marvin McMurrey
Jubilee of Dance Onstage Dinner Chairmen**

**Friday, December 4, 2015
Wortham Theater Center**

The second annual *Jubilee of Dance* Onstage Dinner chaired by Jo and Jim Furr & Martha Rocks and Marvin McMurrey was a remarkable success. More than 200 attendees experienced an intimate dinner onstage immediately following *Jubilee of Dance*—the one-night-only performance—that has become a beloved tradition for Houston Ballet patrons. Guests had the opportunity to dine on stage with the dancers they just watched perform. *Jubilee of Dance* Onstage Dinner brought in nearly \$100,000 in revenue.



THE KINGDOM OF SWEETS TEA PARTY

The Zdeblick Family
The Kingdom of Sweets Tea Party Chairmen

Saturday, November 28, 2015
Four Seasons Hotel

The inaugural Kingdom of Sweets Tea Party, chaired by Beth and Nick Zdeblick, along with their children William and Kate, enjoyed great success with over 200 attendees. Children enjoyed the opportunity to have their photo taken with Sugar Plum Fairy (Karina González), as well as decorating cookies, meeting the Snow Queen and other costumed characters, and enjoying brunch treats fit for the Nutcracker Prince. Table and ticket sales, combined with silent auction proceeds, raised over \$50,000 in revenue.





RAISING THE
Barre



Lindley and Jason Arnoldy
Erin and James Stewart
Raising the Barre Chairmen

Sunday, April 10, 2016
RDG+Bar Annie (now Café Annie)

BB&T
Presenting Sponsor

The sixth annual Raising the Barre: *"A Dinner in Four Acts"* raised almost \$70,000. This increasingly popular event was chaired by Lindley and Jason Arnoldy & Erin and James Stewart. The event featured five of Houston's top chefs including: Chef Chris Shepherd (Underbelly), Chef Rebecca Masson (Fluff Bake Bar), Seth Siegel-Gardner (The Pass and Provisions), and Chef Robert Del Grande (RDG+Bar Annie). Houston Ballet dancers Sara Webb, Emily Bowen, Elise Elliott, and Rhodes Elliott served as inspiration for each course and as sous chefs.



FINANCIAL OVERVIEW

HOUSTON BALLET FOUNDATION AND HOUSTON BALLET GUILD, INC.

Combined Statement of Financial Position

Year Ended June 30, 2016	General Fund	Endowment Fund	Plant Fund	Total
Assets				
Cash and cash equivalents	\$ 4,123,120	\$ 817,299	\$ 3,835,839	\$ 8,776,258
Pledges receivable	2,040,347	35,00	-	2,075,34
Other receivables	59,120	-	-	59,120
Prepaid and deferred production expenses	1,416,890	-	-	1,416,890
Investments, at fair value	640,856	64,474,271	-	65,115,127
Fixed assets, net	3,376,255	-	44,656,337	48,032,59
Total Assets	\$ 11,123,120	\$ 65,326,570	\$ 48,492,176	\$ 125,475,334
Liabilities and Net Assets				
Liabilities				
Accounts payable and accrued liabilities	\$ 1,528,591	\$ -	\$ -	\$ 1,528,591
Deferred revenue	4,993,862	-	-	4,993,862
Due to (from) other funds	(1,415,380)	2,441	1,412,939	-
Total Liabilities	5,107,073	2,441	1,412,939	6,522,453
Commitments and Contingencies (Note 9)				
Net Assets				
Unrestricted	973,33	32,975,610	47,079,237	81,028,184
Temporarily restricted	5,576,178	-	-	5,576,178
Permanently restricted	-	32,348,519	-	32,348,519
Total Net Assets	6,549,515	65,324,129	47,079,237	118,952,881
Total Liabilities and Net Assets	\$ 11,656,588	\$ 65,326,570	\$ 48,492,176	\$ 125,475,334

Full audit, including accompanying notes, is available for viewing on our website www.houstonballet.org



HOUSTON BALLET FOUNDATION AND
HOUSTON BALLET GUILD, INC.

Combined Statement of Activities

Year Ended June 30, 2016	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Operating Income				
Performance	\$ 10,789,357	\$ -	\$ -	\$ 10,789,357
Tuition	3,816,297	-	-	3,816,297
Special events	8,429,705	-	-	8,429,70
Investment	1,263,833	-	-	1,263,833
Other	1,429,161	-	-	1,429,161
Total Operating Income	25,728,353	-	-	25,728,353
Operating Expenses				
Production and company	20,170,885	-	-	20,170,885
Ballet academy	4,349,558	-	-	4,349,558
Fund-raising	1,565,441	-	-	1,565,441
General and administrative	2,408,866	-	-	2,408,866
Special events	3,070,415	-	-	3,070,415
Total Operating Expenses	31,565,165	-	-	31,565,165
Decrease in Net Assets from Operating Activities				
Before Public and Private Support, Releases				
from Restrictions and Transfers	(5,836,812)	-	-	(5,836,812)
Public and Private Support Contributions	3,721,374	5,176,178	-	8,897,552
Increase (Decrease) in Net Assets from				
Operating Activities Before Releases from				
Restrictions and Transfers	(2,115,438)	5,176,178	-	3,060,740

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Endowment Activities				
Contributions	-	-	303,947	303,947
Investment income	-	-	120	120
Net appreciation (loss) on investments	(2,454,835)	-	-	(2,454,835)
Investment expenses, net	(168,627)	-	(4,950)	(173,577)
Interfund reclassification	(1,100,000)	-	-	(1,100,000)
Increase (Decrease) in Net Assets from				
Endowment Activities	(3,424,345)	(3,723,462)	-	299,117
Plant Activities				
Contributions	1,062,967	-	-	1,062,967
Interest and other income, net	10,224	-	-	10,224
Depreciation	(1,377,023)	-	-	(1,377,023)
Interfund reclassification	2,466,667	-	-	2,466,667
Increase in Net Assets from Plant Activities	2,162,835	-	-	2,162,835
Total Increase (Decrease) in Net Assets	(1,529,373)	1,662,819	299,117	432,563
Net Assets, beginning of year	82,557,557	3,913,359	32,049,402	118,520,318
Net Assets, end of year	\$ 81,028,184	\$5,576,178	\$ 32,348,519	\$ 118,952,881

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HOUSTON BALLET FOUNDATION AND
HOUSTON BALLET GUILD, INC.

Combined Statement of Cash Flows

Year Ended June 30, 2016

Year Ended June 30, 2016	General Fund	Endowment Fund	Plant Fund	Total
Cash Flows from Operating Activities				
Total increase in net assets	\$ 1,694,073	\$ (3,424,345)	\$ 2,162,835	\$ 432,563
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities:				
Net realized and unrealized gains on investments	14,259	2,454,835	-	2,469,094
Depreciation	1,041,141	-	1,377,023	2,418,164
Changes in operating assets and liabilities:				
Pledges receivable	(1,355,036)	-	-	(1,355,036)
Other receivables	4,431	-	-	4,431
Prepaid and deferred production expenses	(463,133)	-	-	(463,133)
Accounts payable and accrued liabilities	1,102,324	2,980	(992,753)	112,551
Deferred revenue	6,305	-	-	6,305
Net Cash Provided by (Used in) Operating Activities	2,044,364	(966,530)	2,547,105	3,624,939
Cash Flows from Investing Activities				
Capital expenditures	(2,924,230)	-	(646,787)	(3,571,017)
Purchase of investments	(409,500)	(45,559,237)	-	(45,968,737)
Proceeds from sales and maturities of investments	380,011	46,728,623	-	47,108,634
Net Cash Provided by (Used in) Investing Activities	(2,953,719)	1,169,386	(646,787)	(2,431,120)
Net Increase (Decrease) in Cash and Cash Equivalents	(909,355)	202,856	1,900,318	1,193,819

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HOUSTON BALLET FOUNDATION AND
HOUSTON BALLET GUILD, INC.

Combined Statement of Functional Expenses

Year Ended June 30, 2016	Program Services		Support Services			Total
	Production and Company	Ballet Academy	General and Administrative	Fund-Raising	Special Events	
Advertising	\$ 2,311,585	\$ 121,911	\$ -	\$ 155,078	\$ -	\$ 2,588,574
Computer maintenance, software	33,964	67,929	33,963	-	-	135,856
Costumes, scenery and designers	804,846	-	-	-	-	804,846
Depreciation	1,385,397	688,512	344,255	-	-	2,418,164
Donor benefit expenses	-	-	-	-	3,070,415	3,070,415
Equipment rentals	1,089	2,179	1,088	-	-	4,356
Insurance	43,730	87,460	43,729	-	-	174,919
Investment expense	-	-	173,577	-	-	173,577
Music and royalties	165,869	-	-	-	-	165,869
Office supplies	26,137	4,970	58,483	10,201	-	99,791
Postage and handling	21,199	3,511	5,426	11,439	-	41,575
Printing	599,477	-	-	6,915	-	606,392
Professional fees	-	-	174,821	-	-	174,821
Repairs and maintenance	385,380	189,485	94,742	-	-	669,607
Salaries, payroll taxes and employee benefits	12,481,840	1,664,120	1,694,515	1,261,746	-	17,102,221
Scholarships	902,881	-	-	-	-	902,881
Shipping and freight	152,119	-	-	-	-	152,119
Shoes and tights	150,830	-	-	-	-	150,830
Stage equipment and supplies	211,553	-	-	-	-	211,553
Stipends	-	182,035	-	-	-	182,035
Summer housing	-	620,901	-	-	-	620,901
Telephone and utilities	128,282	256,563	128,278	-	-	513,123
Theater costs	694,958	-	-	-	-	694,958
Ticket service, booking fees	276,030	-	-	-	-	276,030
Travel and entertainment	324,637	120,180	34,334	-	-	479,151
Miscellaneous	316,219	125,433	139,487	120,062	-	701,201
	\$ 21,418,022	\$ 4,135,189	\$ 2,926,698	\$ 1,565,441	\$ 3,070,415	\$ 33,115,765

Full audit, including accompanying notes, is available for viewing on our website www.houstonballet.org

HOUSTON BALLET STAFF

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Executive Director, James Nelson*

General Manager, Jennifer Steiner

Company Manager, Angela Uchtyl

Executive Assistant & Board Liaison, Isabelle Dom

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Controller, Margot L. Curry

Senior Accountant, Thelma Hearren

Human Resources Manager, Lacey DeLaine Chance

Tessitura Services Manager, Bobby Moseley*

Accounts Payable Manager, Diamantina Peña*

Facilities Manager, Garth Luther

SQL Database & Report Developer, James Carter

Desktop Support Technician, Gawain Fontenot

Desktop Technician Assistant, Alejandro Rivas

HR & Payroll Administrator, Travis Chambers

Receptionists, Janine Arostique, Jessica Macfarlane,

Monica Trevino

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Director of Individual Giving, Ashley G. Tagle

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Director of Institutional Giving, Lindsey Hurst*

Development Processing Manager, Ana Gonzalez

Patron Services Manager, Megan Raines

Special Events Manager, Shannon Stricker

Institutional Giving Associate, Jessica Cortez

Development Staff Associate, Darry Hearon

Special Events Associate, Ana Rodriguez

Development Operations Coordinator, Alexandra Di Nunzio

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Public Relations Associate, Kimberly Cedeño

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Group Sales Associate, Catrinia Ruben

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Associate Director, Nutcracker Market, Daisy Perez

Assistant to the CEO, Nutcracker Market, Aimee Crawford

Nutcracker Market Associate, Susan Lehmann

Nutcracker Market Associate, Sharon Powers

PRODUCTION

Head of Costumes, Laura Lynch*

Associate Production Manager, Michelle de los Reyes

Assistant Production Manager, Rachael Fernandez

Resident Lighting Designer, Lisa J. Pinkham

Production Coordinator, Jennifer Estrada

Production Assistant, Cameron Thorp

Audio/Video Coordinator, David Rivera

Shoe Coordinator, Molly Searcy

Costume Shop Manager, Kaleb Babb

Wardrobe Coordinators, Ruth Dentel, Veronica Stark

Head Carpenter, Edward Witt

Master Electrician, Barry Thomas*

Property Master, Zenon Bareja*

Assistant Carpenter, Larry Lewis

Assistant Electrician, Jason Mathis

Wig Master & Make-up Supervisor, Amanda Mitchell

Wardrobe Supervisors, Mary Clare Thomas, Donald Sims

Costume Shop, Jane Scaffidi Abbate, Glinda Anderson, Nicolas Champroux, Allison

Duke, Pat Ferrier, Monica Guerra, Franklin Hollenbeck, Tina Ladner, Alexa Larson,

Serhiy Ovechko, Claire Robinson, Crystal Schultea, Bethany Skinner, Megan

Thomas Shanna Tucker, Laura Whittenton, Sam Wollenberg

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Music Director, Ermanno Florio*

Orchestra Manager/Music Administrator, Richard Reeves*

Concertmaster, Denise Tarrant*

Music Librarian/Pianists' Manager, Theresa Hanebury*

Principal Pianist/Music Coordinator, Katherine Burkwall-Ciscon*

Company Pianist, Tarana Taylor

Academy Pianists' Coordinator, Jennifer Edmondson

Academy Pianist/Cover for Solo Pianist, Zhi Li- Thompson

Academy Pianists, Jennifer Edmondson, Grecia Lavanderos*, William Marsden,

William Patterson, Janusz Rothbard, Tarana Taylor,

Academy Part-Time Pianists, Donna Cameron, Krystel Grauvogl, Tomoe Hayashi,

Ning-Chih Hsu, Nara Je us, Liz Mendez, Pelayo Parlade, Alex Winkler

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ARTISTIC

Artistic Director, Stanton Welch AM*

Principal Ballet Master, Louise Lester*

Ballet Master, Steven Woodgate*

Associate Choreographer, Christopher Bruce*, C.B.E.

Artistic Administrator, Kelli Gilson

Artistic Administrative Associate, Marian Bayer

Principal Coaches, Yannick Boquin, Johnny Eliassen

Coaches, Bears*, Dawn Scannell*

ACADEMY

Academy Director, Shelly Power*

Ballet Master HBII, Claudio Munoz*

Upper School Principal & Ballet Mistress HBII, Sabrina Lenzi

Middle School Principal, Cheryne Busch*

Lower School Instructor, Beth Everitt

Principal Instructor, Andrew Murphy Instructor, Alex Pandiscio

Academy Associate Director of Operations, Christine Stone Martin

Registrar, Jennifer Stoeck

Summer Program Manager, Molly LeBeau

Academy Artistic Operations Manager, Yahudi Castañeda

Student Services Coordinator, Katie Wesche

Administrative Associate/ Part Time Dorm Chaperon, Carly Penrod

Associate Director of Education and Community Engagement, Jennifer Sommers

Education and Community Engagement Program Manager, Lauren Anderson*

Education and Community Engagement Coordinator, Sue Ellen Hill

Education and Community Engagement Administrative Assistant, Dancy Lukeman

Academy Instructors & Teaching Artists, Kelly Agnew, Paul Appleman, Alex Arizpe,

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School Psychologist, Dr. Brian Goonan

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Academy Part Time Assistant, Rebecca Blackshear, Cameron Hohle

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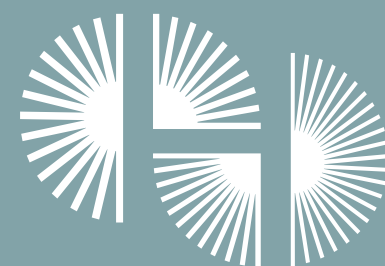
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- Pg 21: Overview of 2015 Nutcracker Market, "Putting on the Ritz". Photo by Fulton Davenport.
2015 Nutcracker Market Wells Fargo Preview Party. Photo by Fulton Davenport.
2015 Nutcracker Market Saks Fifth Avenue Fashion Show and Luncheon. Photo by Fulton Davenport.
- Pg 22: Scarlet Sugulas and Karina Gonzalez. Photo by Wilson Parish.
- Pg 23: President's Circle Dinner. Merrill and Joe Hafner. Photo by Wilson Parish.
Spring Party. Allison and Troy Thacker. Photo by Priscilla Dickson.
President's Circle Dinner, table 4. Photo by Wilson Parish.
- Pg 24: Photo by Priscilla Dickson.
Dr. Devinder Bhatia and Gina Bhatia, Stanton Welch AM. Photo by Priscilla Dickson.
Jesse H. Jones. Photo by Priscilla Dickson.
- Pg 25: Pierre and Kay Chevray, Connor Walsh. Photo by Priscilla Dickson.
Jim and Jo Furr, Martha Rocks, Marvin McMurrey. Photo by Priscilla Dickson.
Photo by Priscilla Dickson.
- Pg 26: Houston Ballet II Dancer with Kingdom of Sweets Child. Photo by Wilson Parish.
Genevieve Gooch. Photo by Wilson Parish.
- Pg 27: Raising the Barre Table. Photo by Priscilla Dickson.
Lilly and Harrison Cullen. Photo by Priscilla Dickson.
Chairs Lindley and Jason Arnoldy and Erin and James Stewart. Photo by Priscilla Dickson.
- Pg 28: Chun Wai Chan and Madison Young. Photo by Taylor-Ferné Morris Photography.
- Pg 32: Connor Walsh and Karina Gonzalez. Photo by Taylor-Ferné Morris Photography.
- Pg 37: Connor Walsh and Melody Mennite in *Manon*. Photo by Amitava Sarkar.
- Pg 39: Madeline Skelly in *The Nutcracker*. Photo by Amitava Sarkar.
- Pg 41. Yuriko Kajiya and Linnar Looris in *Tapstry*. Photo by Amitava Sarkar.

