

A photograph of two ballet dancers in a dramatic pose. The male dancer is kneeling on the left, wearing a white long-sleeved shirt and grey tights, looking up at the female dancer. The female dancer is standing on the right, wearing a light-colored, flowing dress, with her right arm raised high and her head tilted back. The background consists of heavy, light-colored curtains. The overall mood is elegant and theatrical.

HOUSTON BALLET

STANTON WELCH - ARTISTIC DIRECTOR

Annual Report

2014 - 2015

Mission Statement

To inspire a lasting love and appreciation for dance through artistic excellence, exhilarating performances, innovative choreography and superb educational programs

In furtherance of our mission, we are committed to maintaining and enhancing our status as:

- A classically trained company with a diverse repertory whose range includes the classics as well as contemporary works.
- A company that attracts the world's best dancers and choreographers and provides them with an environment where they can thrive and further develop the art form.
- An international company that is accessible to broad and growing local, national, and international audiences.
 - A company with a world-class Academy that provides first rate instruction for professional dancers and meaningful programs for non-professional dancers.
- A company with state-of-the-art facilities for performances, rehearsals and ongoing operations.

On the cover:

Karina Gonzalez and Connor Walsh
Photography by Amitava Sarkar

ROMEO & JULIET
Choreography by Stanton Welch
Music by Sergi Prokofiev
Scenery and Costumes by Roberta Guidi di Bagno

BOARD OF TRUSTEES

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Ms. Sasha Davis

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Ms. Jane DiPaolo

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Mr. Mark Loveland

Mrs. Kelley S. Lubanko

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Mr. Bradley H. Marks

Mrs. J. Luke McConn III

Mrs. Joseph D. McCord

Mrs. Ginni Mithoff

Ms. Marsha L. Montemayor

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Ms. Beth Muecke

Mrs. Patti A. Murphy

Dr. Dana Ondrias

Mrs. Dee S. Osborne

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Mr. Colin Parfitt

Mr. Robert F. Parker

Mr. James J. Parr

Mrs. Sara Wright Parr

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Mrs. Harry M. Reasoner

Ms. Martha E. Rocks

Mrs. Akemi Saitoh

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Mrs. Reginald R. Smith

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Dr. Kevin E. Varner

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ONE/end/ONE
Dancers: Karina Gonzalez and Connor Walsh
Choreography: Jorma Elo
Music: Wolfgang Amadeus Mozart
Photography by Amitava Sarkar



Letter from Board President

Dear Houston Ballet Family and Friends,

As I look back at the 2014-15 season, I could not be more pleased at having such a remarkable season mark my first year as President of Houston Ballet's Board of Trustees. I want to first express what an honor it is to serve as Board President, and the gratitude I feel for having been given the opportunity to work on behalf of such an institution that continues to grow in prestige and distinction, nationally and internationally.

The season began last fall with the huge success of the glorious *Midsummer Night's Dream*, by John Neumeier. Mr. Neumeier was so impressed with our company that he invited them to participate in Hamburg's summer dance festival, quite a coup. The highlight of this season was undoubtedly Artistic Director's Stanton Welch gorgeous new staging of *Romeo and Juliet*. With designs from Rome, this gem truly captured the essence of Renaissance Italy and gave us a new classic showcasing the beautiful dancing of our amazing company. Stanton's creativity continued with another brilliant new piece entitled *Zodiac*, which explored the different astrological signs and their characteristics. We were more than fortunate to have a new piece presented on the same mixed bill with *Zodiac* this spring, *The Letter V*, created for our company by one of America's best-known choreographers, Mark Morris. We finished our celebration of the 450th year of Shakespeare's death by staging the ever-popular *Taming of the Shrew* in June, which never fails to entertain and delight.

I would like to thank our more than one hundred trustees as well as the artistic and administrative staff of the Houston Ballet. Without all of your continued dedication and tireless work, we would be unable to achieve our goal of not only producing world premieres but also attracting some of the world's finest artists. Each year we strive to increase the breadth of our programming, in hopes of reaching new audiences while offering exciting new works to those devoted fans who continue to see Houston Ballet performances year after year.

Importantly, we continue to make an impact here in our community. Our summer and year-round Academy programs are among the best in the nation. This year was no exception, with over 1,000 enrollments from enthusiastic and talented young dancers from many different states and countries. Our outreach efforts continue to grow, and bring the art of dance to many young people who might not otherwise have access, as our Education and Community Engagement team reached approximately 40,000 students in Houston's community this year alone.

We are deeply grateful to all the foundations, corporations, individuals, and everyone who has been so generous with their support of Houston Ballet. Thanks to our donors we exceeded our fundraising goals in every category this year, bringing in nearly \$1.5 million over our goal, making the total well over \$11 million.

As I continue my term as President of the Houston Ballet, I am proud once again to find myself at the helm of such an incredible organization of the highest talent and stellar reputation. I look forward to a continued collaboration with the board members and patrons with whom I share the same vision of greatness for our company. On behalf of all of the Trustees of the Houston Ballet Foundation, I present to you the 2014-15 Annual Report.



Phoebe Tudor

Phoebe Tudor
Board President



Letter from Executive Director

Dear Friends of Houston Ballet,

Celebrating the Bard, Houston Ballet performed three choreographic masterworks inspired by the writings of William Shakespeare this past season. With the generous underwriting support of Phoebe and Bobby Tudor, we opened the season with John Neumeier's sensational *A Midsummer Night's Dream*—making the ballet the first Neumeier work to enter our repertory and Houston Ballet the only American company to dance the ballet. Another milestone was reached in February when 28 years after the opening of the Wortham Theater and the premiere of Ben Stevenson's *Romeo and Juliet*, we raised the curtain on a new, lavish production of *Romeo and Juliet* with choreography by Stanton Welch and designs by Roberta Guidi di Bagno. This magnificent production was generously underwritten by Melza and Ted Barr, farsighted and steadfast supporters of the company. Kate and Petruchio's stormy relationship seemed to echo the Houston weather as we closed the 2014-15 season with John Cranko's masterpiece, *The Taming of the Shrew*.



Beyond the Bard, two significant world premieres highlighted the season: Stanton's new *Zodiac*, generously underwritten by Leticia Loya, and created to the brilliant, commissioned score by Ross Edwards, and Mark Morris' *The Letter V*. These works made our May mixed repertory one of the most anticipated and well-received programs of the year.

Beyond our Houston season, we presented two beautiful performances of *Giselle* at the historic Detroit Opera House and six nearly sold out performances of Stanton's stunning *La Bayadere* in Calgary and Edmonton.

We gave a total of 85 performances this season, including 74 at Wortham Theater Center, three at Miller Outdoor Theater and eight on tour. Our education and community engagement programs had another impressive year of increased impact. Houston Ballet's 12 signature programs reached nearly 40,000 students in over 200 area schools, representing an 18% increase from the previous year. One performance that touched the hearts of everyone privileged to have been in the audience was on March 29, 2015, when Houston Ballet II gave its first autism-friendly performance of *Coppelia* in the Margaret Alkek Williams Dance Lab.

Our Academy continued its dynamic growth in providing world-class instruction to over 1,000 students in our year-round, summer-intensive and adult-class programs.

Outside of live performances, we have continued to grow our online presence through strong social media platforms, including Facebook, Twitter, Instagram and YouTube, and we presented live-streamed performances of our summer intensive to viewers around the world. On January 17, 2015, we aired our documentary, *Breaking Boundaries*, on KPRC (Channel 2), and more than two decades after our last commercially produced dance recording, we released the *Chopin Dance Project*, the gorgeously filmed performances in Paris of *Sons de L'âme*.

These achievements would not be possible without the continued support of our Board of Trustees and the tireless work from our artistic, production and administration staff. I would like to express my deepest gratitude to our over 1,500 volunteers for providing over 8,400 hours of volunteer work assisting Houston Ballet in fulfilling its mission. Finally, I would like to thank Phoebe Tudor for her first year of exceptional leadership as President of Houston Ballet's Board of Trustees.

A handwritten signature in black ink, reading "James Nelson".

James Nelson
Executive Director

THE COMPANY 2014 - 2015 SEASON ORCHESTRA

PRINCIPALS

Simon Ball
Ian Casady
Karina Gonzalez
Yuriko Kajiya
Melody Mennite
Connor Walsh
Sara Webb

FIRST SOLOISTS

Jessica Collado
Linnar Looris
Jared Matthews
Katharine Precourt
Aaron Robison
Charles-Louis Yoshiyama

SOLOISTS

Soo Youn Cho
Christopher Coomer
James Gotesky
Oliver Halkowich
Nozomi Iijima
Nao Kusuzaki
Allison Miller
Lauren Strongin

DEMI SOLOISTS

Emily Bowen
Elise Elliott
Rhodes Elliott
Christopher Gray
Jim Nowakowski
Aaron Sharratt

CORPS DE BALLET

Asia Bui
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Shahar Dori
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Katelyn May
William Newton
Madeline Skelly
Alyssa Springer
Hayden Stark

Megumi Takeda
Natalie Varnum
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Harper Watters
Joel Woellner
Chae Eun Yang

APPRENTICES

Kaleigh Courts
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Aoi Fujiwara
Satoko Konishi
Mallory Mehaffey
Deanna Pearson
Michael Ryan

Ermanno Florio, *Music Director*
Richard Reeves, *Orchestra Manager*
Ned Battista, *Assistant Conductor*

FIRST VIOLIN

Denise Tarrant, *Concertmaster*
Rachel Shepard, *Assistant Concertmaster*
Rasa Kalesnykaite
Linda Sanders
Carrie Kauk
Sylvia Ver Meulen
Mary Reed
Oleg Sulyga
Anabel Ramirez
Chavdar Parashkevov

SECOND VIOLIN

Erica Robinson, *Principal*
Trung Le Trinh, *Assistant Principal*
Elizabeth Frederick
Karen Hall Wilkson
Barbara Shreffler
Miriam Belyatsky
Noel Martin
Sarah Ludwig

VIOLA

Rene Salazar, *Principal*
Lorento Golofeev, *Assistant Principal*
Marcia Ryan
Mary Fulgham
Dawson White
Elizabeth Charles

CELLO

Barrett Sills, *Principal*
Louis-Marie Fardet, *Assistant Principal*
Max Dyer
Wendy Smith-Butler
Dave Zeger
Steven Wiggs

BASS

Carla Clark, *Principal*
Curry Duffey, *Assistant Principal*
Greg Garcia

FLUTE

Seth Morris, *Principal*
Peggy Russell-Roubicek

PICCOLO

Colleen Matheu Johnson

OBOE

Elizabeth Priestly, *Principal*
Robin Hough, *Principal Emeritus*

ENGLISH HORN

Spring Hill

CLARINET

Randall Griffin, *Principal*
Chester Rowell
Stephanie Key

BASOON

Michael Frederick, *Principal*
Amanda Swain

HORN

James Wilson, *Principal*
Steven Newbold
Sarah Cranston

TRUMPET

Jim Vassallo, *Principal*
Will Strieder
Theresa Hanebury

TROMBONE

Thomas Hultén, *Principal*
Michael Warny

BASS TROMBONE

Richard Reeves

TUBA

Mark Barton, *Principal*

TIMPANI

Nancy Nelson, *Principal*

PERCUSSION

Christina Carroll, *Principal*
Pedro Fernandez
Karen Slotter

HARP

Joan Eidman, *Principal*

PIANO

Katherine Burkwall-Ciscon

2014 - 2015 Season At A Glance

Main Stage

REP 1 | A MIDSUMMER NIGHT'S DREAM

September 4 - 14, 2014

Houston Ballet Premiere

Choreography by John Neumier

Music by Felix Mendelssohn-

Barthholdy and Gyorgy Ligeti

and traditional mechanical music

Scenery and costumes by

Jurgen Rose

REP 2 | FROM HOUSTON TO THE WORLD

September 18 - 28, 2014

ONE/end/ONE

Choreography by Jorma Elo

Music by Wolfgang Amadeus Mozart

MURMURATION

Choreography by Edwaard Liang

Music by Ezio Bosso

PAQUITA

Choreography by Stanton Welch,

after Marius Petipa

Music by Ledwig Minkus

REP 3 | ROMEO AND JULIET

February 26 - March 8, 2015

World Premiere

Choreography by Stanton Welch

Music by Sergei Prokofiev

Scenery and costumes by

Roberta Guidi di Bagno

REP 4 | MODERN MASTERS

March 12 - 22, 2015

BALLO DELLA REGINA

Choreography by George Balanchine

Music by Giuseppe Verdi

JARDI TANCAT

Choreography by Nacho Duato

Songs by Maria del Mar Bonet

ETUDES

Choreography by Harald Lander

Music by Knudage Riisager, after themes

of Karl Czerny

REP 5 | MORRIS, WELCH, & KYLIAN

May 28 - June 7, 2015

ZODIAC

World Premiere

Choreography by Stanton Welch

Music by Ross Edwards

THE LETTER V

World Premiere

Choreography by Mark Morris

Music by Franz Joseph Haydn

SVADEBKA

Choreography by Jiří Kylián

Music by Igor Stravinsky

REP 6 | THE TAMING OF THE SHREW

June 11 - 21, 2015

Choreography by John Cranko

Music by Kurt-Heinz Stolze, after

Domenico Scarlatti

Scenery and costumes by Susan Benson

THE NUTCRACKER

November 28 - December 28, 2014

Choreography by Ben Stevenson, after

Marius Petipa

Music by Peter I. Tchaikovsky

JUBILEE OF DANCE

December 5, 2014

ACADEMY SPRING SHOWCASE

April 24 - 25, 2015

Houston Ballet Academy artists cap their

studies with two performances of a

program featuring tailor-made works.

Other Stages

Miller Outdoor Theater

May 9 - 11, 2014

CLEAR

Choreography by Stanton Welch

Music by Johann Sebastian Bach

GISELLE

Choreography by Marius Petipa, after

Jean Coralli and Jules Perrot

Music by Adolphe Adam

TAMING OF THE SHREW
Dancers: Melody Mennite and Connor Walsh
Choreography: John Cranko
Music: Kurt-Heinz Stolze, after Domenico Scarlatti
Photography by Amitava Sarkar



Performance Impact



Performance

74

Performances at
Wortham Theater Center

3

World Premieres

11

Performances on other stages

1

Houston Premieres

Global Reach

Detroit, Calgary, Edmonton

215,170

Total number of individuals reached through
performance and community engagement efforts

ZODIAC
Dancers: Madeline Skelly and Brian Waldrep
Choreography: Stanton Welch
Music: Ross Edwards
Photography by Amitava Sarkar

Houston Ballet 2014 - 2015 Premieres



Dancers: Karina Gonzalez and Aaron Robison
Photography by Amitava Sarkar



Rep I | September 4, 2015

A Midsummer Night's Dream

Houston Premiere

Choreography by **John Neumeier**

Music by **Felix Mendelssohn-Bartholdy** and **Gyorgy Ligeti**
and traditional mechanical music

Scenery and Costumes by **Jurgen Rose**

“I knew I was witnessing unfettered greatness, both in the conception of the work and in its execution...this could be the most stunning performance Houston Ballet has offered, and that is certainly saying a lot.”

– Culture Map



John Neumeier
Photography by Amitava Sarkar

Dancers: Karina Gonzalez and Artists of Houston Ballet
Photography by Amitava Sarkar



Rep III | February 26, 2015

Romeo and Juliet

World Premiere

Choreography by **Stanton Welch**

Music by **Sergi Prokofiev**

Scenery and Costumes by **Roberta Guidi di Bagno**

“With so much talent among these dancers, and Welch’s world-class choreographic skills, it is high time Houston Ballet was more regularly seen in Europe. London dance houses, please note.”

– Dance Europe Magazine



Dancers: Stanton Welch with
Karina Gonzalez and Connor Walsh
Photography by Amitava Sarkar



Rep V | May 28, 2015

Zodiac

World Premiere

Choreography by **Stanton Welch**
Music by **Ross Edwards**
Costumes by **Eduardo Sicangco**

“Welch’s *Zodiac* is another success for Houston Ballet’s artistic director. Entertaining, creative, and gorgeously crafted, the piece begs for a second viewing.”

— Houston Press



Dancers: Jessica Collado and Stanton Welch
Photography by Amitava Sarkar



Rep V | May 28, 2015

The Letter V

World Premiere

Choreography by **Mark Morris**
Music by **Franz Joseph Haydn (1732-1809)**
Costumes by **Maile Okamura**



Mark Morris
Photography by Amitava Sarkar

“Clever and well made.”

— New York Times

Houston Ballet On Tour

LA BAYADERE
Dancers: Artists of Houston Ballet
Choreography: Stanton Welch
Music: Léon Minkus, arranged by
John Lanchberry
Photography by Amitava Sarkar

Dancers: Artists of Houston Ballet
Photography by John Grigaitis



Detroit, MI | November 1-2

Detroit Opera House

GISELLE

Music by Adolphe Adam (1803-1856)
Choreography by Maurius Petipa, after
Jean Coralli and Jules Perrot



Dancers: Lauren Strongin and Rhodes Elliott
Photography by John Grigaitis

“The Houston Ballet is a joy to watch.”
- Examiner.com

“The magic of Welch’s presentation is found in the uncanny sense of pacing - never too slow - and utterly fluid choreographic narrative structure.”

- Calgary Herald

“Don’t miss this utterly outstanding, very special, once-in-a-lifetime treasured experience.”

- Calgary Herald

Dancer: Derek Dunn
Photography by Amitava Sarkar



Edmonton, Canada | May 8-9

Northern Alberta Jubilee Auditorium

LA BAYADERE

Music by Léon Minkus, arranged by
John Lanchbery
Choreography by Stanton Welch

Calgary, Canada | April 30-May 2

Southern Alberta Jubilee Auditorium

LA BAYADERE



Dancers: Artists of Houston Ballet
Photography by Amitava Sarkar

Houston Ballet Academy

Dancers: Emily Seymour and Students of Houston Ballet Academy
Photography by Amitava Sarkar



Prix de Lausanne International Ballet Competition



Dancer: Jack Thomas
Photography by Gregory Batardon

Houston Ballet II Jack Thomas was a finalist in the 2015 Prix de Lausanne competition hosted in Switzerland. Out of 67 contestants, he was placed in the top 20 finalists. Thomas performed a classical piece from *The Nutcracker*, Act II's variation of the Prince, as well as a modern piece titled *Out of Breath*, with choreography by Louise Deleur.

Indianapolis International Ballet Competition

Daniel Durrett won first place for pre-professional men in the Indianapolis International Ballet Competition 2015, performing a variation from Victor Gsovsky's *Grand Pas Classique*. The award led to Durrett's invitation to perform in the Indianapolis City Ballet's annual Gala, *Evening with the Stars*, in October. As one of the Top 10 Events in Indianapolis, *Evening with the Stars* is an event that celebrates works in classical and contemporary ballet created by choreographers from Europe and the Americas.



Dancer: Daniel Durrett
Photography by Amitava Sarkar

Partnership



BRIGADE
Dancers: Artists of Houston Ballet II and San Francisco Ballet School
Choreography: Stanton Welch
Photography by Amitava Sarkar

In 2014, Houston Ballet II (HBII) joined forces with the San Francisco Ballet School (SFBS) for a weeklong collaboration. During their stay, the SFBS students joined the HBII students in rehearsals and daily classes where they received coaching from Houston Ballet's Artistic Director, Stanton Welch. The Academy provided an unforgettable experience for the students by offering viewings of Company rehearsals, dining in some of Houston's top restaurants, and shopping at the world famous Nutcracker Market. HBII will reunite with the SFBS students in November 2015.

In 2014-2015, the Academy registered 617 students from ages 4 and up for the Year Round Program, resulting in another successful and eventful year. Audiences were able to view 34 performances this year, a significant increase from last year with 27 performances. Performances included George Balanchine's *Allegro Brillante*, Houston Ballet principal Melody Mennite's *Next of Kin*, Houston Ballet soloist Oliver Halkowich's *Dear Nancy*, and Artistic Director Stanton Welch's *Young Person's Guide to the Orchestra*. HBII also toured Durham, New Hampshire.



YOUNG PERSON'S GUIDE TO THE ORCHESTRA
Dancers: Artists of Houston Ballet II
Choreography: Stanton Welch
Photography by Jaime Lagdameo



ALLEGRO BRILLANTE
Dancers: Artists of Houston Ballet II
Choreography: George Balanchine
Photography by Jaime Lagdameo

617

Number of students receiving training

e

a

\$406,305

Amount in scholarships given to students

128

Students supported by scholarships given through the Academy

u

34

Number of performances given this year

d

1,618

Number of students who auditioned

663

Number of students who attended the summer intensive program

\$261,093

Students supported by scholarships given through the Academy

39

Number of states represented by the student body

10

Countries represented by the student body

6

Weeks of training



Dancers: Students of Houston Ballet Academy
Photography by Jaime Lagdameo



Dancers: Students of Houston Ballet Academy
Photography by Jaime Lagdameo



Dancers: Students of Houston Ballet Academy
Photography by Amitava Sarkar

Tremendous growth was seen during this year's audition tour with 1,618 students auditioning for the 2015 Summer Intensive Program. Within a decade, the Academy has more than doubled the amount of students auditioning, and this year has proven to be the largest yet. 663 students ages 4 to 19 received training from our well-renowned teaching staff. Students traveled from 39 states and 10 countries to dance in our exceptional facility. The summer culminated in six performances, with each performance live streamed to parents across the globe. Nearly 1,000 new audience members attended these performances.

American Festival for the Arts

For 18 years, the Academy has collaborated over a three week period with the American Festival for the Arts (AFA) Summer Music Conservatory, resulting in nearly 100 breathtaking pieces of music and dance. This partnership gives students the opportunity to choreograph or dance in newly created works, allowing them to acquire a depth of knowledge during the process. Houston Ballet and AFA fully support this experience as it is a chance for young and creative students to evolve at an early age to prepare them for the professional world. Four students within our Summer Intensive Program choreographed new works and were able to showcase their creation.



PRE-MEDITATED
Dancers: Students of Houston Ballet Academy
Choreography: Levi Teachout
Photography by Amitava Sarkar



Dancers: Students of Houston Ballet Academy
Photography by Jaime Lagdameo

Education and Community Engagement



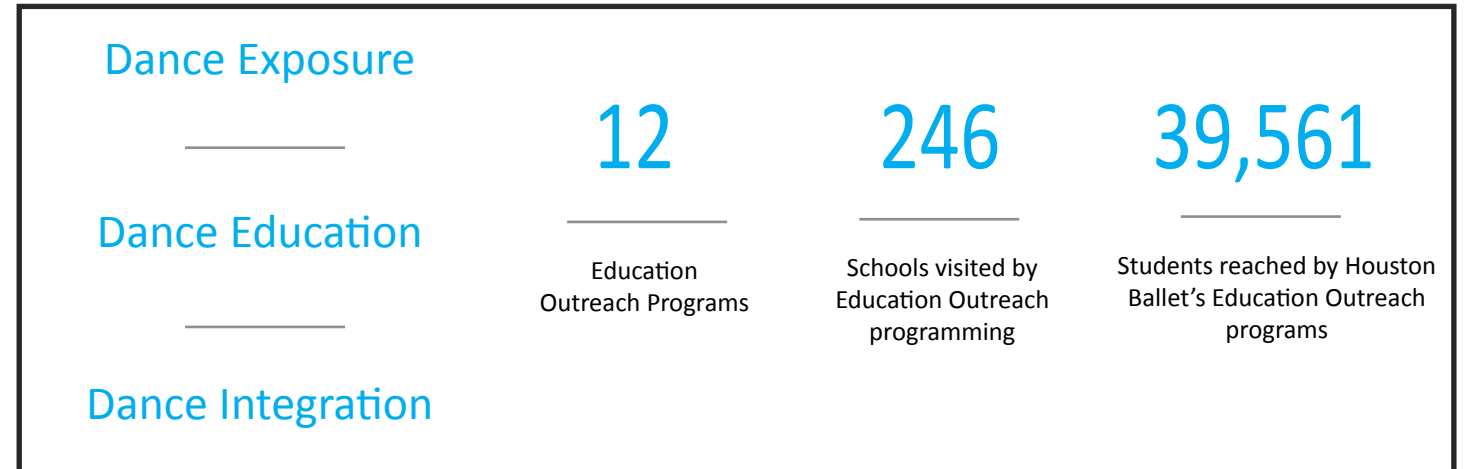
Mireille Hassenboehler with Adapted Dance Students
Photography by Cameron Durham

Overview



Lauren Anderson with HBASP
Photography by Amitava Sarkar

Houston Ballet Education and Community Engagement (ECE) is committed to engaging students of all backgrounds and abilities from across Houston and Greater Harris County through high quality programs that create the spark for a lifelong love of dance. In 2015, Houston Ballet ECE reached 39,561 students from 246 different schools and community centers, an 18% increase from 2014.



Dance Exposure

Autism-Friendly My First Ballet



My First Ballet
Photography by Anitava Sarkar

ECE presented its first-ever Autism-Friendly performance in March. ECE staff worked with Monarch School, a therapeutic school in Houston for individuals with neurological differences and a long-time ECE partner school, to make accommodations to the performance and the environment to ensure that all families felt welcomed. The hour-long performance took place in the Margaret Alkek Williams Dance Lab at Houston Ballet Center for Dance. Adjustments to the performance included keeping the house lights on at 35% to allow audience members to enter and exit with ease and lowering the decibel level of the music for those who have sensory processing disorders. We staffed the performance with trained volunteers and offered a respite/activity area for families. The performance was also live-streamed into the lobby, using Houston Ballet Academy's Desire to Learn platform, for those individuals that needed to leave the theater. After the performance, audience members had the opportunity to meet and have their pictures taken with the dancers. The performance was a resounding success.

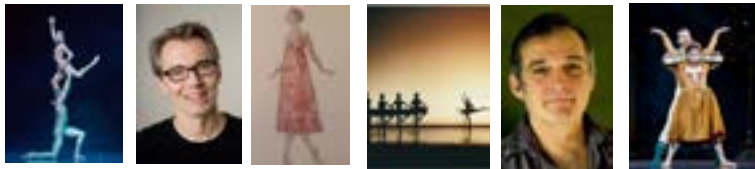
"I had a wonderful time knowing she was able to enjoy the beauty and expressiveness of the ballet just like everyone else."
- My First Ballet attendee

Dance Talks



Originally a pre-performance lecture series in Wortham Theater Center, the Dance Talks series has developed into an engaging and educational program series located in the Margaret Alkek Dance Lab. This year's program included the following:

- Ballet and the Bard* - September 5, 2014
- A Conversation with Jorma Elo* - September 19, 2014
- Behind the Scenes of the NEW Romeo & Juliet* - February 7, 2015
- A Demonstration of the Bournonville Style* - March 13, 2015
- A Conversation with Mark Morris* - May 21, 2015
- Looking Back on the Bard* - June 2, 2015



Other Programming

[Ballet Talks](#) [Guest Speaking](#) [Student Matinees](#) [Studio Series](#)

Dance Education

Chance to Dance



Lauren Anderson with Chance to Dance

The Chance to Dance program is a free program that offers 8 classical ballet classes taught at the Houston Ballet Center for Dance for children in 1st and 2nd grade. Houston Ballet also provides bussing to and from the school campus. At the end of the class series, Academy artistic staff selects talented students for a full year scholarship to continue training in the Academy.

There are currently 25 Chance to Dance scholarships students enrolled in the Houston Ballet Academy, an increase of 90%.

Other Programming

[Adapted Dance](#) [Dance for Parkinson's](#) [Learning from the Masters](#) [Houston Ballet After School Program](#)

Dance Integration

Teacher Workshops



HISD Teachers in Teacher Workshops

Dance to Learn



Students in Dance to Learn

Dance to Learn and Teacher Workshops are the two programs that we use dance as a means to access core content. ECE staff work with classroom teachers to create movement activities to support lessons.

We offer Dance to Learn programs for:

- English/Language Arts (ELA)
- Science Technology Engineering Math (STEM) subjects
- Social Studies
- Character Education

Houston Ballet Special Events



THANK YOU Houston Ballet Hosts



Yasuhiko & Akemi Saitoh, Sasha Davis and Jared Matthews
Photography by Fulton Davenport



Guests of the Green Room Reception



Jane DiPaolo and Jim Teague
Photography by Fulton Davenport



Guests of the Green Room Reception

Ambassador Party Hosts

Gina and Dr. Devinder Bhatia
Estela and David Cockrell

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Anne and Albert Chao
Jerry Ann Woodfin Costa and
Victor Costa
Marla and Stewart Feldman
Nancy and Ted Haywood
Jay Jones
Patti and Donald Murphy
Martha Rocks and
Marvin McMurrey
Shawn Stephens and Jim Jordan
Ann Trammell
Phoebe and Bobby Tudor
Jeanie Kilroy Wilson and
Wallace S. Wilson



Wortham Theater Center

Wednesday, February 18, 2015



Lynn Wyatt and Stanton Welch
Photography by Fulton Davenport



Mark Sullivan and Diane Loke Farb
Photography by Fulton Davenport



Margaret Alkek Williams
Photography by Fulton Davenport

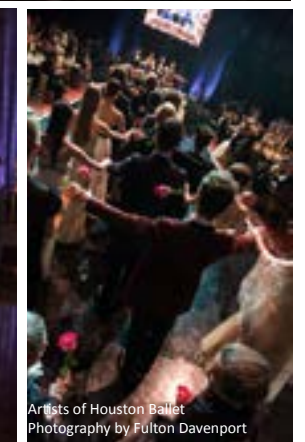


Shawn Stephens and James Jordan
Photography by Fulton Davenport

The 2015 Houston Ballet Ball was chaired by Melissa and Michael Mithoff together with Henry Richardson and Monsour Taghdisi. "The Masked Ball: a Tribute to *Romeo and Juliet*" shared the magic and intrigue of Shakespeare's tragic tale of the star-crossed lovers. The Ball celebrated Stanton Welch's world premiere of *Romeo and Juliet*. The evening honored Phoebe and Bobby Tudor, two of Houston's most well-respected and generous philanthropists. The evening featured a special presentation for the honorees by Houston Ballet Academy students. Nearly 450 attendees enjoyed a silent auction, exquisite dinner and dancing the night away. The Ball's proceeds exceeded \$1.1 million in support of Houston Ballet's initiatives.



Bobby & Phoebe Tudor, Michael & Melissa Mithoff,
Monsour Taghdisi & Henry Richardson
Photography by Fulton Davenport



Artists of Houston Ballet
Photography by Fulton Davenport

Melissa and Michael Mithoff
Henry Richardson and Monsour Taghdisi
Ball Chairmen

Honoring
Phoebe and Bobby Tudor

JUBILEE OF DANCE

onstage dinner

Wortham Theater Center

Friday, December 5, 2014



Julie Kent and Stanton Welch
Photography by Fulton Davenport



Houston Ballet's Jubilee of Dance Onstage Dinner
Photography by Fulton Davenport



John & Monica Blaisdell, Isabel & Danny David, and Jim Nelson
Photography by Fulton Davenport

Monica and John Blaisdell
Isabel and Danny David
Jubilee Chairmen



Crystal Wright, Chef Danny Trace, and Ting Bresnahan
Photography by Michelle Watson



Chef Ryan Pera, Soo Youn Cho, Chef Ja'Nel Witt, Yuriko Kajiya,
Chef Danny Trace, Christopher Gray, Chef Rebecca Masson,
Allison Miller, Chef Olivier Ciesielski and Jared Matthews
Photography by Michelle Watson



Randy & Crystal Wright, Tom & Heather O'Connor (BB&T)
and Ting & John Bresnahan
Photography by Michelle Watson

RAISING THE Barre

Brennan's of Houston

Sunday, March 29, 2015

The fifth annual Raising the Barre: "A Dinner in Four Acts" raised more than \$80,000. This sold out event was chaired by Ting and John Bresnahan & Crystal and Randy Wright. The event featured five of Houston's top chefs including: Chef Olivier Ciesielski (L'Olivier), Chef Rebecca Masson (Fluff Bake Bar), Chef Ryan Pera (Revival Market), Chef Danny Trace (Brennan's of Houston), and Chef Ja'Nel Witt (Corner Table). Houston Ballet dancers Soo Youn Cho, Christopher Gray, Yuriko Kajiya, Jared Matthews, and Allison Miller served as inspiration for each course and as sous chefs.

Ting and John Bresnahan
Crystal and Randy Wright
Raising the Barre Chairmen

BB&T
Presenting Sponsor

Houston Ballet Nutcracker Market



Nutcracker Market
Photography by Fulton Davenport



HOUSTON BALLET
Nutcracker Market
A Holiday Shopping Wonderland

**34th Annual Houston Ballet
Nutcracker Market November 13-16, 2014**
NRG Center
Chairman: Cecilia Campbell
"Nutcracker Market in Paradise"

Thanks to a hard working core of volunteer committee members, the 2014 Nutcracker Market, chaired by Cecilia Campbell and themed "Nutcracker Market in Paradise," entertained over 108,000 shoppers. This four day shopping extravaganza happily contributed just over \$4.6 million to Houston Ballet Foundation.

108,000
shoppers

\$4.6 million
net proceeds



James Nelson, Cecilia Campbell, and Stanton Welch
Photography by Fulton Davenport



Allison Flikerski, Kristy Bradshaw, and Beth Wolff
Photography by Fulton Davenport



Nutcracker Market Volunteers

Thank you to our 2014 Houston Ballet Nutcracker Market Sponsors!



Houston Ballet Financials



JARDI TANCAT
Dancers: Emily Bowen and Melody Mennite
Choreography: Nacho Duato
Songs: Maria del Mar Bonet
Photography by Amitava Sarkar

	General Fund	Endowment Fund	Plant Fund	Total
ASSETS				
Cash and cash equivalents	\$5,032,475	\$614,443	\$1,935,521	\$7,582,439
Pledges receivable, net	685,311	35,000	-	720,311
Other receivables	63,551	-	-	63,551
Prepaid and deferred production expenses	953,757	-	-	953,757
Investments, at fair value	625,626	68,098,492	-	68,724,118
Land, building, equipment and costumes and sets, net	1,493,166	-	45,386,573	46,879,739
TOTAL ASSETS	\$8,853,886	\$68,747,935	\$47,322,094	\$124,923,915
LIABILITIES AND NET ASSETS				
LIABILITIES				
Accounts payable and accrued liabilities	\$1,416,040	-	-	\$1,416,040
Deferred revenue	4,987,557	-	-	4,987,557
Due to (from) other funds	(2,405,153)	(539)	2,405,692	-
TOTAL LIABILITIES	3,998,444	(539)	2,405,692	6,406,597
COMMITMENTS AND CONTINGENCIES				
NET ASSETS				
Unrestricted	942,083	36,699,072	44,916,402	82,557,557
Temporarily restricted	3,913,359	-	-	3,913,359
Permanently restricted	-	32,049,402	-	32,049,402
TOTAL NET ASSETS	4,855,442	68,748,474	44,916,402	118,520,318
TOTAL LIABILITIES AND NET ASSETS	\$8,853,886	\$68,747,935	\$47,322,094	\$124,923,915

Financial Overview 2014 - 2015



	Unrestricted	Temporarily Unrestricted	Permanently Restricted	Total
OPERATING REVENUE				
Performance	\$10,249,129	\$ -	\$ -	\$10,249,129
Tuition	2,996,628	-	-	2,996,628
Special events	7,385,514	-	-	7,385,514
Investment	1,108,824	-	-	1,108,824
Other	1,420,771	-	-	1,420,771
TOTAL OPERATING REVENUE	23,160,866	-	-	23,160,866
OPERATING EXPENSES				
Production and company	18,869,173	-	-	18,869,173
Ballet academy	3,639,941	-	-	3,639,941
Fund-raising	1,198,892	-	-	1,198,892
General and administrative	2,225,307	-	-	2,225,307
Special events	3,246,059	-	-	3,246,059
TOTAL OPERATING EXPENSES	29,179,372	-	-	29,179,372
DECREASE IN NET ASSETS FROM OPERATING ACTIVITIES BEFORE PUBLIC AND PRIVATE SUPPORT, RELEASES FROM RESTRICTIONS AND TRANSFERS				
	(6,018,506)	-	-	(6,018,506)
PUBLIC AND PRIVATE SUPPORT CONTRIBUTIONS				
	2,836,029	3,913,359	-	6,749,388
INCREASE (DECREASE) IN NET ASSETS FROM RESTRICTIONS AND TRANSFERS				
	(3,182,477)	3,913,359	-	730,882
NET ASSETS RELEASED FROM RESTRICTIONS				
	3,866,555	(3,866,555)	-	-
INCREASE IN NET ASSETS FROM OPERATING ACTIVITIES BEFORE INTERFUND TRANSFERS				
	684,078	46,804	-	730,882
INTERFUND RECLASSIFICATION				
	(680,000)	-	-	(680,000)
INCREASE IN NET ASSETS FROM OPERATING ACTIVITIES				
	4,078	46,804	-	50,882

	Unrestricted	Temporarily Unrestricted	Permanently Restricted	Total
ENDOWMENT ACTIVITIES				
Contributions	-	-	81,983	81,983
Net appreciation (depreciation) on investments	(68,232)	-	120	(68,112)
Investment expenses, net	(150,867)	-	(7,696)	(158,563)
Interfund reclassification	(500,000)	-	-	(500,000)
INCREASE (DECREASE) IN NET ASSETS FROM ENDOWMENT ACTIVITIES				
	(719,099)	-	74,407	(644,692)
PLANT ACTIVITIES				
Contributions	497,765	-	-	497,765
Interest and other expense, net	615	-	-	615
Depreciation	(1,355,408)	-	-	(1,355,408)
Interfund reclassification	1,180,000	-	-	1,180,000
INCREASE IN NET ASSETS FROM PLANT ACTIVITIES				
	322,972	-	-	322,972
TOTAL INCREASE (DECREASE) IN NET ASSETS				
	(392,049)	46,804	74,407	(270,838)
NET ASSETS, beginning of year				
	82,949,606	3,866,555	31,974,995	118,791,156
NET ASSETS, end of year				
	\$82,557,557	\$3,913,359	\$32,049,402	\$118,520,318

	<u>General Fund</u>	<u>Endowment Fund</u>	<u>Plant Fund</u>	<u>Total</u>
CASH FLOWS FROM OPERATING ACTIVITIES				
Total increase (decrease) in net assets	\$50,882	(\$644,692)	\$322,972	(\$270,838)
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities:				
Net realized and unrealized gains on investments	(8,565)	68,232	-	59,667
Depreciation	677,959	-	1,355,408	2,033,367
Changes in operating assets and liabilities:				
Pledges receivable	(62,938)	-	-	(62,938)
Other receivables	690	3	-	693
Prepaid and deferred production expenses	(473,240)	-	-	(473,240)
Accounts payable and accrued liabilities	1,213,120	(32,896)	(855,563)	324,661
Deferred revenue	282,996	-	-	282,996
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	1,680,904	(609,353)	822,817	1,894,368
CASH FLOWS FROM INVESTING ACTIVITIES				
Capital expenditures	(1,234,185)	-	(260,813)	(1,494,998)
Purchase of investments	(150,183)	(11,473,043)	-	(11,623,226)
Proceeds from sales and maturities of investments	120,684	12,473,268	-	12,593,952
NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES	(1,263,684)	1,000,225	(260,813)	(524,272)
NET INCREASE IN CASH AND CASH EQUIVALENTS	417,220	390,872	562,004	1,370,096
CASH AND CASH EQUIVALENTS, beginning of year	4,615,255	223,571	1,373,517	6,212,343
CASH AND CASH EQUIVALENTS, end of year	\$5,032,475	\$614,443	\$1,935,521	\$7,582,439

	<u>Program Services</u>		<u>Support Services</u>			<u>Total</u>
	<u>Production and Company</u>	<u>Ballet Academy</u>	<u>General and Administrative</u>	<u>Fund-raising</u>	<u>Special Events</u>	
Advertising	\$2,399,937	\$157,237	\$ -	\$141,516	\$ -	\$2,698,690
Computer maintenance, software	34,562	69,124	34,561	-	-	138,247
Costumes, scenery and designers	1,151,435	-	-	-	-	1,151,435
Depreciation	1,016,811	677,704	338,852	-	-	2,033,367
Donor benefit expenses	-	-	-	-	3,246,059	3,246,059
Equipment rentals	861	1,721	860	-	-	3,442
Insurance	40,124	80,247	40,122	-	-	160,493
Investment expense	-	-	150,867	-	-	150,867
Music and royalties	195,816	-	-	-	-	195,816
Office supplies	14,895	3,416	35,098	5,853	-	59,262
Postage and handling	16,999	2,723	3,420	5,170	-	28,312
Printing	570,144	-	-	-	-	570,144
Professional fees	-	-	103,964	-	-	103,964
Repairs and maintenance	384,138	165,056	82,527	-	-	631,721
Salaries, payroll taxes and employee benefits	11,356,172	1,364,537	1,564,991	965,071	-	15,250,771
Scholarships	-	672,000	-	-	-	672,000
Shipping and freight	170,604	-	-	-	-	170,604
Shoes and tights	203,393	-	-	-	-	203,393
Stage equipment and supplies	157,267	-	-	-	-	157,267
Stipends	-	174,092	-	-	-	174,092
Summer housing	-	447,535	-	-	-	447,535
Telephone and utilities	130,866	261,732	130,864	-	-	523,462
Theater costs	644,258	-	-	-	-	644,258
Ticket service, booking fees	240,345	-	-	-	-	240,345
Travel and entertainment	416,789	112,562	42,388	-	-	571,748
Miscellaneous	62,600	127,959	186,512	81,282	-	458,353
	\$19,208,025	\$4,317,645	\$2,715,026	\$1,198,892	\$3,246,059	\$30,685,647

Staff

ADMINISTRATION

Executive Director, James Nelson*

General Manager, Jennifer Steiner

Company Manager, Angela Uchytíl

Executive Assistant & Board Liaison, Daisy Perez

FINANCE AND TECHNOLOGY

Director of Finance, Cheryl Lynn Zane*

Director of Informatoin Technology, MJ Bavaret

Assistant Controller, Margot Curry

Human Resources Manager, Lacey DeLaine Chance

Payroll Manager, Carla Cortez

Tessitura Services Manager, Bobby Moseley*

Accounts Payable Manager, Diamantina Peña

Facilities Manager, Garth Luther

Network and Computer Supervisor, Alpha Parker

SQL Databse & Report Developer, James Carter

Desktop Technician Assistant, Alejandro Rivas

Human Resources Assistant, Travis Chambers

Receptionists, Janet Iden*, Monica Trevino

DEVELOPMENT

Chief Development Officer, Angie Lane

CEO of Houston Ballet's Nutcracker Market, Patsy Chapman*

Senior Director of Institutional Giving, Judy V. Waters*

Senior Development Officer, Angela Ballantyne

Assistant Director of Special Events, Suzie Cadey

Institutional Giving Manager, Lindsey Hurst

Development Manager, Allyson Krebeck

Development Processing Manager, Ana Gonzalez

Special Events Associate, Sharon Powers

Development Assistant, Alexandra Di Nunzio

Assistant to the CEO of Nutcracker Market, Aimee Crawford

MARKETING AND PUBLIC RELATIONS

Marketing Manager, Elizabeth Cleveland

Box Office Manager, Lauren Gayden

Box Office Manager, Carlyn Scott

Public Relations Manager, Sarah Lam

Subscriptions Manager, Jessica Chambers

Ticket Services Manager, Angela Lee*

Web/Digital Media Project Manager, Jared Murphy

Public Relations Associate, Kimberly Cedeño

Group Sales Associate (Corporations), Pamela Perry

Group Sales Associate, Catrinia Ruben

Marketing/PR Consultant, Connie McMillian Turner

Wortham Theater Center Box Office:

Customer Service Representatives: Lynn Chung, Shannon Davidson

Robert Delatte, Stephan Little, Cristina Muniz, Claudia Pava

Kendra Poz, Berangere' Ross, Marcela Salisbury

Karla Sanchez, Cristina Vaglienty

PRODUCTION

Director of Production, Brian A. Walker*

Wardrobe Manager, Laura Lynch*

Technical Director, Nathan Haworth

Associate Production Managers, Michelle Elliott, Lindsey Byrne

Resident Lighting Designer, Lisa J. Pinkham

Production Coordinator, Isabelle Dom

Audio/Video Assistant, David Rivera

Production Assistant, Rachael Fernandez

Shoe Coordinator, Molly Searcy

Wardrobe Assistants, Ruth Dentel, Veronica Stark

Costume Shop Supervisor, Sara Seavey

Master Carpenter, Edward Witt

Master Electrician, Barry Thomas*

Property Master, Zenon Bareja*

Assistant Electrician, Jason Mathis

Assistant Carpenter, Larry Lewis

Wigs & Make-up Supervisor, Amanda Mitchell

Wardrobe Supervisors: Mary Clare Thomas, Donald Sims

Costume Shop: Glinda Anderson, Kaleb Babb, Fram Carrow,

Allyson Dilliha, Allison Duke, Pat Ferrier, Monica Guerra,

Laurie Husmann, Tina Ladner, Bonnie LeGrande, Kathleen Lothringer,

Serhiy Overchko, Marcus Pontello, Claire Robinson, Crystal Schultea,

Shanna Tucker, Laura Whittenton, Samantha Wollenberg

MUSIC

Music Director, Ermanno Florio*

Orchestra Manager/Music Administrator, Richard Reeves*

Concertmaster, Denise Tarrant*

Music Librarian/Pianists' Manager, Theresa Hanebury*

Principal Pianist/Music Coordinator, Katherine Burkwall-Ciscon*

Company Pianist, Tarana Taylor, Phebe Wusan

Academy Pianists' Coordinator, Jennifer Edmondson

Academy Pianists, Jennifer Edmonson, Grecia Lavanderos*,

Jaime Malagon, William Marsden, Janusz Rothbard, Tarana Taylor

Academy Part-Time Pianists, Donna Cameron, Krystel Grauvogl,

Tomoe Hayashi, Ning-Chih Hsu, Nara Jeffus, Pelayo Parlade,

Alex Winkler

Academy Percussionists, Aaron Hermes, Ilya Kolosz, Robert Smalls

Kirk Suddreath

ARTISTIC

Artistic Director, Stanton Welch*

Principal Ballet Master, Louise Lester*

Ballet Masters, Steven Woodgate*

Associate Choreographer, Christopher Bruce*, C.B.E.

Artistic Administrator, Kelli Gilson

Principal Coaches, Siner Boquin, Yannick Boquin,

Johnny Eliassen, Monique Loudieres

Coaches, Barbara Bears*, Dawn Scannell*

ACADEMY

Director of Academy, Shelly Power*

Ballet Master HBII, Claudio Munoz*

Upper School Principal, Sabrina Lenzi

Middle School Principal, Cheryne Busch

Lower School Principal, Priscilla Nathan Murphy*

Lower School Instructor, Elizabeth Everitt

Principal Instructor, Andrew Murphy

Administrator, Christine Stone Martin

Artistic Coordinator, Yahudi Castaneda

Summer Intensive Coordinator, Molly LeBeau

Administrative Associate, Carly Penrod

Education and Outreach Manager, Chase Cobb

Outreach Coordinator and Curriculum Specialist, Jennifer Sommers

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Academy Instructors and Teaching Artists, Paul Appleman,

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Michele Kitchen, Sarah Oakley, Sandra Organ*,

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Krissy Richmond*, Sarah Yarbrough

Pilates Team, Sasha Davis, Sarah Misfud,

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School Psychologist, Dr. Brian Goonan

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Daniel Durrett, Mackenzie Richter,
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